

### SE-EDUCATION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

REPORT AND CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2021



บริษัท สอบบัญชีธรรมนิติ จำกัด 178 อาคารธรรมนิติ ชั้น 6-7, ชอยเพิ่มทรัพย์ (ประชาชื่น 20) ถนนประชาชื่น แขวงบางชื่อ ขณะประชาชื่น แขวงบางชื่อ บุตบางชื่อ กรุงเทพมหานคร 10800 DHARMNITI AUDITING CO., LTD. 178 Dharmniti Building, 6<sup>th</sup>, r<sup>th</sup> Floor, Soi Permsap (Prachachuen 20), Prachachuen Road, Bangsue, Bangkok 10800 Telephone : (66) 0-2596-0500 Telephone : (66) 0-2596-0500 w w w . d a a . c o . t h

### INDEPENDENT AUDITOR'S REPORT

To The Shareholders and Board of Directors of Se-Education Public Company Limited

### **Opinion**

I have audited the consolidated financial statements of Se-Education Public Company Limited and its subsidiaries (the Group), which comprise the consolidated statement of financial position as at December 31, 2021, and the related consolidated statements of income, comprehensive income, changes in shareholders' equity and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies, and I have audited the separate financial statements of Se-Education Public Company Limited (the Company), which comprise the statement of financial position as at December 31, 2021, and the statements of income, comprehensive income, changes in shareholders' equity and its cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of Se-Education Public Company Limited and its subsidiaries as at December 31, 2021, its consolidated financial performance and cash flows for the year then ended and the separate financial position of Se-Education Public Company Limited as at December 31, 2021, and its financial performance and its cash flows for the year then ended in accordance with Thai Financial Reporting Standards.

### **Basis for Opinion**

I conducted my audit in accordance with Thai Standards on Auditing. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of the Group and the Company in accordance with the Federation of Accounting Professions 'Code of Ethics for Professional Accountants together with the ethical requirements that are relevant to my audit of the financial statements, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### **Key Audit Matters**

Key audit matters are matters that are most significant to my professional judgment in auditing the consolidated and separate financial statements for the current period. I have considered these matters under the context of the overall audit of the consolidated and separate financial statements. In the expression of my opinion, I do not express a separate opinion on these matters.



### Revenue recognition from sales

Revenue from sales is a transaction with the significant value in the financial statements and also has a direct effect on the performance that the users of the financial statements pay attention to. I consider that the revenue recognition is a significant risk in the audit. Therefore, I have paid special attention on such revenue recognition regarding the accuracy and completeness of the revenue transactions recorded in the account.

I have audited the revenue recognition from sales by understanding and evaluating the effectiveness of significant internal controls related to sales revenue cycle and randomly testing compliance with the control system designed by the Company by testing from the sales process until the end of the process and evaluating the efficiency of the computer system that the Company uses to retrieve all the information related to sales reports, checking sales revenue recognition to be consistent with the Company's revenue recognition policy, randomly checking of sales documentation that incurred during the year and near the end of the accounting period, reviewing of credit memos issued by the Company after the end of the accounting period and analysing income by comparing historical data and industrial data, and checking potential irregularities that may incur in sales transactions especially the accounting transactions are made through journal youchers.

### Estimation of allowance for declining in value of inventories

As the reduction condition of the print and online media industry get more involved in the business, such change has affected the media and publishing services business. Therefore, the Company has a risk in the value of inventories higher than the net realizable value. However, the consideration of the net realizable value requires the considerable judgment of the management including the related assumptions. Therefore, I have paid special attention on the use of the management judgment regarding such estimation.

I have made the understanding policies and methods used by the management to estimate the net realizable value of inventories, using the methods to assess the net realizable value of inventories, randomly testing transactions in the report to separate age and net realizable value with relevant documents, assessing the reasonableness of the assumptions used by the management in determining sales at a price lower than cost to consider the appropriateness of the declining value of inventories, testing the accuracy of calculating the net realizable value of inventories and considering the appropriateness of the main assumptions the Company used as well as referencing internal and external data, considering the operational plan, including the analysis of past trends and considering the adequacy of disclosure according to Thai Financial Reporting Standards.



### Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and my auditor's report thereon. The annual report is expected to be made available to me after the date of this auditor's report.

My opinion on the financial statements does not cover the other information and I will not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

When I read the annual report, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance in order for those charged with governance to correct the misstatement.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements and separate financial statements in accordance with Thai Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and separate financial statements, management is responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group and the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the consolidated financial statements and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Thai Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and separate financial statements.



As part of an audit in accordance with Thai Standards on Auditing, I exercise professional judgment and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the consolidated financial statements and separate financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group and the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements and separate financial statements, including the disclosures, and whether the consolidated financial statements and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. I am responsible for the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.



From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the consolidated financial statements and separate financial statements of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner responsible for the audit resulting in this independent auditor's report is Miss Nannaphat Wannasomboon.

(Miss Nannaphat Wannasomboon)

Now Warren

Certified Public Accountant

Registration No. 7793

Dharmniti Auditing Company Limited Bangkok, Thailand February 25,2022



# SE-EDUCATION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2021

### **ASSETS**

		(w)		Baht		
		Consol	idated financial state	ements	Separate finan	cial statements
		As at December	As at December	As at January	As at December	As at December
		31, 2021	31, 2020	1, 2020	31, 2021	31, 2020
	Notes		(Restated)	(Restated)		
Current assets						
Cash and cash equivalents	5	135,702,719	120,105,379	111,493,330	32,757,370	38,044,635
Trade and other current receivables	4, 6	50,221,956	55,736,284	55,568,689	45,973,421	50,158,578
Inventories	7	223,588,903	317,823,819	327,591,960	221,303,745	315,880,439
Other current financial assets	8	56,658,729	118,330,857	6,385,465	56,658,729	118,330,857
Other current assets	9	22,661,128	28,861,126	35,196,274	20,860,701	26,267,412
Total current assets		488,833,435	640,857,465	536,235,718	377,553,966	548,681,921
Non-current assets						
Restricted bank deposits and other investments	10	12,971,637	12,952,177	12,932,664	12,971,637	12,952,177
Investment in associated company	11	19,654,461	20,665,058	20,389,285	100,000	100,000
Investment in subsidiary companies	12	-	-	-	69,482,091	69,482,091
Property, plant and equipment	13	1,637,544,388	1,665,942,028	1,689,491,626	1,321,702,560	1,364,427,808
Right-of-use assets	14	298,736,554	379,013,764	480,825,111	270,570,344	357,316,569
Intangible assets	15	4,704,378	6,212,493	2,943,182	4,438,102	5,941,557
Prepaid book copyright and translation fee		22,607,425	22,241,998	21,018,667	22,607,425	22,241,998
Rental guarantee and deposit		24,970,073	25,514,961	25,675,883	24,970,073	25,514,961
Deferred tax assets	23	1,617,180	2,457,884	8,058,804	1,614,503	2,457,884
Withholding tax pending for the refund		25,956,897	23,499,013	15,440,209	25,956,897	23,499,013
Other non-current assets		9,629,190	8,542,079	9,036,382	7,669,365	7,826,921
Total non-current assets		2,058,392,183	2,167,041,455	2,285,811,813	1,762,082,997	1,891,760,979
Total assets		2,547,225,618	2,807,898,920	2,822,047,531	2,139,636,963	2,440,442,900
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# SE-EDUCATION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENT OF FINANCIAL POSITION (CONT.) AS AT DECEMBER 31, 2021

### LIABILITIES AND SHAREHOLDERS' EQUITY

Baht

				Baht		
	,	Consoli	dated financial state	ments	Separate finan	cial statements
	,	As at December	As at December	As at January	As at December	As at December
		31, 2021	31, 2020	1, 2020	31, 2021	31, 2020
•	Notes		(Restated)	(Restated)		
Current liabilities						
Overdraft and short-term loan from financial institution	16	140,000,000	140,000,000	63,032,754	140,000,000	140,000,000
Trade and other current payables	17	473,504,505	573,339,713	680,937,194	458,658,370	560,410,005
Income received in advance recognisable within one year	18	63,935,223	65,137,053	59,377,559	-	-
Current portion of long-term loans	20	62,302,000	76,574,000	70,658,000	62,302,000	30,874,000
Current portion of long-term employee benefits obligations	21	3,654,371	3,679,482	8,663,271	3,654,371	3,679,482
Current portion of lease liabilities	24	82,069,723	85,040,589	85,794,269	80,523,544	83,789,639
Other current liabilities	19	23,664,044	29,489,308	33,019,447	21,792,372	26,352,420
Total current liabilities		849,129,866	973,260,145	1,001,482,494	766,930,657	845,105,546
Non-current liabilities						
Income received in advance	18	40,063,880	43,502,127	41,584,581	-	÷
Long-term loans	20	241,032,000	246,116,000	133,984,000	142,132,000	222,216,000
Deferred tax liabilities	23	37,791,302	38,289,990	39,412,124	34,294,654	34,507,777
Long-term employee benefits obligations.	21	77,167,609	78,889,209	76,787,568	63,598,038	70,156,423
Lease liabilities	24	119,305,823	183,173,492	268,382,430	97,031,181	167,963,450
Provision for decommissioning costs	22	41,642,857	45,629,701	45,513,349	41,642,857	45,629,701
Income tax payable		490,503	490,503	490,503		=
Other non-current financial liabilities	25	2,427,219	5,305,170	896,831	2,427,219	5,305,170
Other non-current liabilities		11,130,893	10,856,706	9,868,240	5,823,908	6,972,672
Total non-current liabilities		571,052,086	652,252,898	616,919,626	386,949,857	552,751,193
Total liabilities		1,420,181,952	1,625,513,043	1,618,402,120	1,153,880,514	1,397,856,739
Shareholders' equity						
Share capital						
Authorized share capital						
391,944,529 ordinary shares of Baht 1 each		391,944,529	391,944,529	391,944,529	391,944,529	391,944,529
Issued and paid-up						
391,944,418 ordinary shares of Baht 1 each		391,944,418	391,944,418	391,944,418	391,944,418	391,944,418
Share premium		149,420,558	149,420,558	149,420,558	149,420,558	149,420,558
Retained earnings						
Appropriated to legal reserve						
Company		39,194,453	39,194,453	39,194,453	39,194,453	39,194,453
Subsidiaries		1,540,819	1,117,130	631,994	-	-
Unappropriated		75,006,265	130,385,216	162,791,979	35,738,712	91,998,611
Other components of shareholders' equity		375,061,648	376,648,488	376,920,050	369,458,308	370,028,121
Total shareholders' equity of parent		1,032,168,161	1,088,710,263	1,120,903,452	985,756,449	1,042,586,161
Total non-controlling interests of the subsidiaries		94,875,505	93,675,614	82,741,959		
Total shareholders' equity		1,127,043,666	1,182,385,877	1,203,645,411	985,756,449	1,042,586,161
Total liabilities and shareholders' equity		2,547,225,618	2,807,898,920	2,822,047,531	2,139,636,963	2,440,442,900



# SE-EDUCATION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENT OF INCOME

### FOR THE YEAR ENDED DECEMBER 31, 2021

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			Bal	ıt	
		Consolidated finar	ncial statements	Separate financ	ial statements
		2021	2020	2021	2020
	Notes		(Restated)		
Revenues					*
Revenues from sales		1,560,586,166	1,852,940,631	1,560,718,752	1,852,990,411
Tuition fees income		212,065,735	216,529,259	. =	-
Interest income and dividend income		470,620	680,885	4,976,215	5,117,024
Other income		43,539,312	51,002,911	39,978,187	45,560,138
Total revenues		1,816,661,833	2,121,153,686	1,605,673,154	1,903,667,573
Expenses					
Cost of sales		988,531,331	1,181,878,230	988,529,416	1,182,113,099
Cost of tuition fees		151,683,119	147,166,333	-	-
Selling expenses		436,568,413	513,457,504	436,568,413	513,457,504
Administrative expenses		264,997,445	276,120,688	220,344,731	234,283,341
Other loss		2,427,219	5,014,805	2,427,219	5,014,805
Total expenses		1,844,207,527	2,123,637,560	1,647,869,779	1,934,868,749
Profit (loss) from operating activities		(27,545,694)	(2,483,874)	(42,196,625)	(31,201,176)
Finance cost		22,374,293	16,601,295	19,499,661	13,195,111
Share of loss from associated companies		(2,934)	(84,936)	-	
Profit (loss) before income tax (expenses)		(49,922,921)	(19,170,105)	(61,696,286)	(44,396,287)
Income tax (expenses)	29	1,207,896	994,851	1,143,813	930,593
Profit (loss) for the year		(48,715,025)	(18,175,254)	(60,552,473)	(43,465,694)
Profit (loss) attributable to					
Equity holders of the Company		(57,080,301)	(33,433,076)	(60,552,473)	(43,465,694)
Non-controlling interests of the subsidiaries		8,365,276	15,257,822	-	-
		(48,715,025)	(18,175,254)	(60,552,473)	(43,465,694)
Basic earnings (loss) per share	30				
Attributable to equity holders of the Company		(0.146)	(0.085)	(0.154)	(0.111)
					3



# SE-EDUCATION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED DECEMBER 31, 2021

		Bah	nt	
	Consolidated final	ncial statements	Separate financia	al statements
•	2021	2020	2021	2020
Notes		(Restated)		
Profit (loss) for the year	(48,715,025)	(18,175,254)	(60,552,473)	(43,465,694)
Other comprehensive income:				
Item that will not be reclassified to profit or loss				
Acturial gain (loss) arising from past-employment benefit,				
net from tax expense	(2,067,230)	379,178	3,722,761	379,178
Change surplus on revaluation of assets				
- Effect from tax expense	221,482	-	-	-1
Share of other comprehensive income (loss) of associated company	(457,663)	860,709		-
Other comprehensive income (loss) for the year	(2,303,411)	1,239,887	3,722,761	379,178
Total comprehensive income (loss) for the year	(51,018,436)	(16,935,367)	(56,829,712)	(43,086,516)
Total comprehensive income (loss) attributable to				
Equity holders of the Company	(56,542,102)	(32,193,189)	(56,829,712)	(43,086,516)
Non-controlling interests of subsidiaries	5,523,666	15,257,822		

(51,018,436)

(16,935,367)

(56,829,712)



# SE-EDUCATION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY FOR THE YEAR ENDED DECEMBER 31, 2021

Baht

	,											
						U	Consolidated financial statements	ments				
	•				Equity at	tributable to the pa	Equity attributable to the parent's shareholders				Equity attributable	Total
	•	Issued and	Share				Other com	Other components of equity	,	Total equity	to non-controlling	shareholders'
		dn-pied	premium				Other comprehensive income	e income		attributable to	interests of	equity
		share capital					Unrealised gain (losses)	Surplus on	Total other	shareholders of	the subsidiaries	
				R	Retained earnings		on investments in	revaluation	components of	the Company		
				Appropriated to legal reserve	1	Unappropriated	equity designated at	of assets	shareholders'			
				Company	Subsidiary		fair value through other		equity			
	Notes						comprehensive income					
Beginning balance as at January 1, 2020		391,944,418	149,420,558	39,194,453	631,994	162,791,979	(3,976,414)	380,896,464	376,920,050	1,120,903,452	82,741,959	1,203,645,411
legal reserve		ī	ŧ	i	485,136	(485,136)		•	•	•	ı	1
Dividend paid			ì	ı	٠	t		•	,	1	(4,324,167)	(4,324,167)
Profit (loss) for the year (Restated)		•	r	•		(33,433,076)	•	i	×	(33,433,076)	15,257,822	(18,175,254)
Other comprehensive income (loss) for the year (Restated)			ı	ī		379,178	860,709	1	860,709	1,239,887		1,239,887
Total other comprehensive income (loss) for the year	ā				485,136	(33,539,034)	860,709		860,709	(32,193,189)	10,933,655	(21,259,534)
Transferred surplus on revaluation of assets to retained earnings	79	•	î	•	,	1,132,271	ı	(1,132,271)	(1,132,271)	£	,	,
Balance as at December 31, 2020		391,944,418	149,420,558	39,194,453	1,117,130	130,385,216	(3,115,705)	379,764,193	376,648,488	1,088,710,263	93,675,614	1,182,385,877
legal reserve		٠	ř	i	423,689	(423,689)	•		•	•	•	
Dividend paid		,	ī	ï		t		•	1	Ĭ	(4,323,775)	(4,323,775)
Profit (loss) for the year			•	1		(57,080,301)	•	•	τ	(57,080,301)	8,365,276	(48,715,025)
Other comprehensive income (loss) for the year		٠	•	ı		995,862	(457,663)		(457,663)	538,199	(2,841,610)	(2,303,411)
Total comprehensive income (loss) for the year					423,689	(56,508,128)	(457,663)		(457,663)	(56,542,102)	1,199,891	(55,342,211)
Transferred surplus on revaluation of assets to retained earnings	26		1	,	٠	1,129,177	.1	(1,129,177)	(1,129,177)	î		
Balance as at December 31, 2021		391,944,418	149,420,558	39,194,453	1,540,819	75,006,265	(3,573,368)	378,635,016	375,061,648	1,032,168,161	94,875,505	1,127,043,666
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# SE-EDUCATION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY (CONT.)

FOR THE YEAR ENDED DECEMBER 31, 2021

Baht

	ļ			Se	Separate financial statements	nts		
	Į	Issued and	Share premium	Retained earnings	earnings		Total other	Total
		paid-up		Appropriated	Unappropriated	Surplus on	components of	shareholders'
		share capital		to legal reserve		revaluation of	shareholders'	equity
	Notes					assets	equity	
Beginning balance as at January 1, 2020	1	391,944,418	149,420,558	39,194,453	134,513,753	370,599,495	370,599,495	1,085,672,677
Profit (loss) for the year		ı	1	1	(43,465,694)	Ì	•	(43,465,694)
Other comprehensive income (loss) for the year		t	t		379,178	I		379,178
Total comprehensive income (loss) for the year	1		-	1	(43,086,516)	ı	ï	(43,086,516)
Transferred surplus on revaluation of assets to retained earnings	26	ı			571,374	(571,374)	(571,374)	
Balance as at December 31, 2020	ı	391,944,418	149,420,558	39,194,453	11988,611	370,028,121	370,028,121	1,042,586,161
Profit (loss) for the year			•	1	(60,552,473)	i	1	(60,552,473)
Other comprehensive income (loss) for the year		1	ı,	1	3,722,761	1	ı	3,722,761
Total comprehensive income (loss) for the year	•	,			(56,829,712)	1	ı	(56,829,712)
Transferred surplus on revaluation of assets to retained earnings	26	1	1	1	569,813	(569,813)	(569,813)	1
Balance as at December 31, 2021	1 1	391,944,418	149,420,558	39,194,453	35,738,712	369,458,308	369,458,308	985,756,449
	II							4



## SE-EDUCATION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENT OF CASH FLOWS

### FOR THE YEAR ENDED DECEMBER 31, 2021

	·	Baht		
	Consolidated finar	ncial statements	Separate financi	al statements
	2021	2020	2021	2020
		(Restated)		
Cash flows from operating activities				
Profit (loss) for the year	(48,715,025)	(18,175,254)	(60,552,473)	(43,465,694)
Adjustments to reconcile profit (loss) net cash provided by				
(paid) from operating activities:				
Gain on disposal of temporary investments	(432,560)	(158,801)	(432,560)	(158,801)
Other unrealized (gain) loss	(2,587,586)	4,403,405	(2,587,586)	4,403,405
(Gain) loss from adjusting investment value	107,051	(157,142)	107,051	(157,142)
Share of loss from associated companies	2,934	84,936	-	-
Allowance for doubtful accounts and estimated goods return (reversal)	(133,630)	(2,346,594)	(840,954)	(3,350,444)
Bad debt	1,572,956	-	1,572,956	-
Adjustments from reconcile account receivable (reversal)	(512,762)	-	(512,762)	-
Expense from loss of inventories (reversal)	(1,900,842)	3,682,173	(1,900,842)	3,682,173
Allowance for loss of inventories, dilapidated and slow moving	18,498,029	8,845,177	18,498,029	8,677,966
Expense for donation of goods	10,936,635	6,120,184	10,936,635	6,120,184
Loss on destroy inventories	1,020,695	19,600,111	1,020,695	19,600,111
Expense for donation of assets	-	1,452,649	-	1,452,649
Depreciation and amortisation property	66,045,867	75,693,278	44,447,704	56,236,751
Depreciation of right-of-use assets	103,925,141	87,925,336	102,114,641	86,360,691
(Gain) loss from cancellation of lease agreements	(1,723)	18,547	(1,723)	-
Loss from written-off of right-of-use assets	8,646		8,646	:=
Allowance for impairment of assets (reversal)	305,283	(857,326)	305,283	(857,326)
(Gain) loss on sales of equipment	(53,947)	705,832	(148,023)	186,712
Loss on written-off fixed assets	544,755		544,755	
Loss on written-off intangible assets	-	15	: <b>.</b> .	15
Rental reduction	(18,582,226)	(136,592)	(18,582,226)	(136,592)
Adjustment from clearing long outstanding payable	(6,576,180)	(13,067,885)	(6,576,180)	(13,067,885)
Long-term employee benefits expenses	7,417,236	6,480,125	5,790,667	5,658,290
Interest income	(470,619)	(680,885)	(276,215)	(467,024)
Interest expenses	22,374,293	16,601,295	19,499,661	13,195,111
Dividend received	-	*	(4,700,000)	(4,650,000)
(Income) tax expenses	(1,207,896)	(994,851)	(1,143,813)	(930,593)
Profit from operating activities before changes in operating				
assets and liabilities	151,584,525	195,037,733	106,591,366	138,332,557
				0



# SE-EDUCATION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENT OF CASH FLOWS (CONT.)

### FOR THE YEAR ENDED DECEMBER 31, 2021

		Bah	t	
	Consolidated fina	ncial statements	Separate finance	ial statements
	2021	2020	2021	2020
		(Restated)		
Operating assets (increase) decrease				
Trade and other current receivables	4,587,764	2,178,999	3,965,917	5,670,579
Inventories	65,680,399	(28,479,503)	66,022,177	(27,654,914)
Prepaid expense	3,587,627	4,040,035	3,817,256	3,978,548
Other current assets	2,597,576	30,516,963	1,589,455	29,949,234
Prepaid book copyright and translation fee	(365,427)	(1,223,331)	(365,427)	(1,223,331)
Rental guarantee and deposit	544,888	160,921	544,888	160,921
Other non-current assets	(1,087,111)	(25,466,064)	157,556	(25,035,506)
Operating liabilities increase (decrease)				
Trade and other current payables	(93,371,408)	(90,555,273)	(95,092,433)	(91,135,007)
Income received in advance	(4,640,077)	7,677,040	-	-
Other current liabilities	(5,825,264)	(3,530,139)	(4,560,048)	(4,763,406)
Other non-current liabilities	274,186	766,000	(1,148,765)	(439,999)
Cash received (paid) from operating activities	123,567,678	91,123,381	81,521,942	27,839,676
Cash paid for employee benefit	(10,300,486)	(8,888,300)	(7,720,711)	(8,362,643)
Cash paid for decommissioning cost	(4,327,025)	(2,401,154)	(4,327,025)	(2,401,154)
Cash received from income tax	14,795	76,351	-	-
Cash paid for interest expenses	(22,265,260)	(16,483,812)	(19,390,628)	(13,077,628)
Cash paid for income tax	(1,617,180)	(3,340,658)	(1,614,503)	(2,457,884)
Net cash provided by (used in) operating activities	85,072,522	60,085,808	48,469,075	1,540,367
Cash flows from investing activities:				
Cash paid for other current financial assets	(711,200,000)	(469,200,000)	(711,200,000)	(475,200,000)
Cash received from disposal of other current financial assets	772,907,272	357,575,485	772,907,272	357,575,485
Increase (decrease) in bank and other investment with guarantee obligation	(19,460)	(19,513)	(19,460)	(19,513)
Cash paid for purchase of fixed assets	(37,941,371)	(54,963,126)	(2,089,086)	(5,561,844)
Cash paid for purchase of intangible assets	-	(4,201,195)	-	(4,056,745)
Cash paid for right-of-use assets	(4,588,235)	-	(4,588,235)	-
Cash received from sale of equipment	1,118,742	875,857	1,086,242	849,221
Cash received from cancellation of lease agreements	-	91,000	-	-
Cash paid for lease guarantee deposit	(916,142)	-	(916,142)	-
Cash received from lease guarantee deposit	202,408	-	202,408	=
Dividend received	550,000	500,000	4,700,000	4,650,000
Cash received from interest income	470,619	719,145	276,215	467,024
Net cash provided by (used in) investing activities	20,583,833	(168,622,347)	60,359,214	(121,296,372)



# SE-EDUCATION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENT OF CASH FLOWS (CONT.)

### FOR THE YEAR ENDED DECEMBER 31, 2021

		Bah	t	
	Consolidated finar	ncial statements	Separate financ	ial statements
	2021	2020	2021	2020
		(Restated)		
Cash flows from financing activities				
Increase (decrease) in bank overdraft	-	(23,032,754)	-	(23,032,754)
Cash received from short-term loan from financial institution	-	220,000,000	-	220,000,000
Cash paid for short-term loan from financial institution	-	(120,000,000)	-	(120,000,000)
Cash received from long-term loans	36,300,000	143,300,000	-	120,000,000
Cash paid for long-term loans	(55,656,000)	(25,252,000)	(48,656,000)	(15,102,000)
Cash paid for lease liabilities	(66,379,240)	(73,542,883)	(65,459,554)	(72,156,751)
Dividend paid	(4,323,775)	(4,323,775)	-	_
Net cash provided by (used in) financing activities	(90,059,015)	117,148,588	(114,115,554)	109,708,495
Net increase (decrease) in cash and cash equivalents	15,597,340	8,612,049	(5,287,265)	(10,047,510)
Cash and cash equivalents at beginning of year	120,105,379	111,493,330	38,044,635	48,092,145
Cash and cash equivalents at end of year	135,702,719	120,105,379	32,757,370	38,044,635
			=	
Supplemental cash flows information				
Non-cash transactions				
Gain in revaluation surplus on changes in value of unit trust				
investment in securities	50,126	(157,176)	50,126	(157,176)
(Increase) decrease in right-of-use assets	(27,137,593)	(354,176,699)	(18,858,078)	(337,570,180)
Increase (decrease) in lease liabilities	27,137,593	354,176,699	18,858,078	337,570,180
(Increase) decrease in payables for purchase of assets	113,285	1,574,305	(82,117)	996,450
Acturial gain (loss) arising from past-employment benefit	1,136,539	473,973	(4,653,452)	473,973



### SE-EDUCATION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES NOTES TO THE FINANCIAL STATEMENTS **DECEMBER 31, 2021**

### 1. GENERAL INFORMATION

### Address and legal status 1.1

Se-Education Public Company Limited ("the Company") is a public company incorporated and domiciled in Thailand. The Company listed on the Stock Exchange of Thailand on 29 April 1993.

The address of its registered office is as follows:

Head office

: located at 1858/87-90, Debaratana Road, Bangna South Sub-District,

Bangna District, Bangkok.

Distribution center: located at 118 Moo 1, Tambon Sisa Chorakhe Yai, Bang Sao Tong

District, Samutprakarn.

### Nature of the Company's business and shareholder 1.2

The Group operate their businesses in Thailand and are authorised to engage in the following:

- 1. Operate bookstores which consist of SE-ED Book Center and network stores and various university bookstores in Bangkok and other provinces as well as the network and sales area in various forms.
- 2. Distribute books for both published by SE-ED and other publishers to bookstores all over the country and to other sales channels.
  - 3. Publish books by producing books and book printing.
- 4. Plearnpattana School, which operates a private school offering courses for students from pre-kindergarten to Matayom 6.
- 5. BaesLab Co., Ltd., which operates in consulting, provision and distribution of software and hardware business. (Stop operation its main business at the beginning of 2020)

### Coronavirus disease 2019 pandemic 1.3

The Coronavirus disease 2019 pandemic is continuing to evolve, resulting in an economic slowdown and adversely impacting businesses and industries as a whole. This situation may affect the results of operations of business. Nevertheless, the management of the Group has continuously monitored ongoing developments and regularly assesses the financial impact in respect of the valuation of assets, provisions and contingent liabilities.



### 2. BASIS FOR PREPARATION OF THE FINANCIAL STATEMENTS

### 2.1 Basis for preparation of the financial statements

The financial statements have been prepared in accordance with the accounting standards prescribed by Thai Accounts Act enunciated under the Accounting Profession Act B.E.2547 by complying with Thai Financial Reporting Standards. The presentation of the financial statements has been made in compliance with the Notification of the Department of Business Development, the Ministry of Commerce, re: the financial statements presentation for public limited company, issued under the Accounting Act B.E.2543.

The financial statements have been prepared on a historical cost basis except where otherwise disclosed in the accounting policies.

The financial statements in Thai language are the official statutory financial statements of the Company. The financial statements in English language have been translated from such financial statements in Thai language.

### 2.2 Basis of consolidated financial statements preparation

2.2.1 The consolidated financial statements are prepared by including the Group financial statements as follows:-

Subsidiary		Country of	Shareholding	percentage
companies' name	Nature of business	incorporation	2021	2020
BaesLab Co., Ltd.	Operates in consulting, provision and distribution	Thailand	60.00	60.00
	of software and hardware business. (Stop operation its			
	main business at the beginning of 2020)			
Plearn Patt Co.,Ltd.	Private school	Thailand	48.97	48.97

- 2.2.2 The Company is deemed to have control over an investee or subsidiaries if it has rights, or is exposed, to variable returns from its involvement with the investee, and it has the ability to direct the activities that affect the amount of its returns.
- 2.2.3 Subsidiaries are fully consolidated, being the date on which the Company obtains control, and continue to be consolidated until the date when such control ceases.
- 2.2.4 The financial statements of the subsidiaries are prepared using the same significant accounting policies as the Company.
- 2.2.5 Material balances and transactions between the Group companies have been eliminated from the consolidated financial statements.
- 2.2.6 Non-controlling interests represent the portion of profit or loss and net assets of the subsidiaries that are not held by the Company and are presented separately in the consolidated profit or loss and within equity in the consolidated statement of financial position.
- 2.3 The separate financial statements present investments in subsidiaries and associate under the cost method.



### 2.4 Financial reporting standards that became effective in the current year

During the year, the Group has adopted the revised financial reporting standards and interpretations which are effective for fiscal years beginning on or after January 1, 2021. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users of the standards.

The adoption of these financial reporting standards does not have any significant impact on the financial statements in the current year.

### 2.5 Financial reporting standards that will become effective in the future

The Federation of Accounting Professions has issued several revised financial reporting standards and has been published in the Government Gazette, which are effective for fiscal years beginning on or after 1 January 2022. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and for some financial reporting standards, providing temporary reliefs or temporary exemptions for users.

The management of the Group has assessed that these revised standards will not have any significant impact on the financial statements in the year when they are adopted.

### 3. SIGNIFICANT ACCOUNTING POLICIES

### 3.1 Revenues recognition

- 3.1.1 Revenue from sale of goods is recognized at the point in time when control of the asset is transferred to the customer, generally on delivery of the goods. Revenue is measured at the amount of the consideration received or receivable, excluding value added tax, of goods supplied after deducting returns and discounts except for consignment where the revenue from consignment is recognized when the event of either the sales report is received or the payment is received first
- 3.1.2 Advertising service revenue is recognized when services have been rendered taking into account the stage of completion.
- 3.1.3 Service income is recognized when services have been rendered taking into account the stage of completion.
- 3.1.4 The entrance fee income the Company has recognized the entrance fee for the period of rights specified by the students' status.
- 3.1.5 Education supporting fees are recognized as income of the school term to which they relate.
- 3.1.6 Interest income is recognized on an accrual basis based on the effective interest rate.
- 3.1.7 Dividends are recognized when the right to receive the dividends is established.



### 3.2 Cash and cash equivalents

Cash and cash equivalents consist of cash in hand and at banks, and all highly liquid investments with an original maturity of three months or less and not subject to withdrawal restrictions.

3.3 Inventories/Allowance for dilapidated, slow moving and loss of inventories

Finished goods are valued at the lower of cost (weighted average) and net realisable value. Cost includes all production costs and attributable overheads.

Work in process are valued at the lower of standard cost (which approximates actual cost) and net realisable value.

Raw materials are valued at the lower of average cost and net realisable value and are charged to production costs whenever consumed.

Allowance for dilapidated and slow moving is based on the percentage of the inventory turnover in conjunction with the consideration of the book editor.

Allowance for lost goods are charged based on percentage of sales of each branch. The reversal of such allowance incurred when the inventory taking and inventories lost actually at the branch.

### 3.4 Investments

- 3.4.1 Investments in available-for-sale securities are stated at fair value. Changes in the fair value of these securities are recorded in other comprehensive income and will be recorded in profit or loss when the securities are sold.
- 3.4.2 Investments in debt securities that the Group has the positive intent and ability to hold to maturity are classified as held-to-maturity investments. Held-to-maturity investments are stated at amortised cost, less any impairment losses. The difference between the acquisition cost and redemption value of such debt securities is amortised using the effective interest rate method over the period to maturity
- 3.4.3 Investment in associate are accounted for in the consolidated financial statements using the equity method.
- 3.4.4 Investments in subsidiaries and associate are accounted for in the separate financial statements using the cost method net of provision for impairment of investments (if any).

The fair value of unit trusts is determined from their net asset value at the end of reporting period.

The weighted average method is used for computation of the cost of investments.



### 3.5 Property, plant and equipment/Depreciation

Land and building and improvement are stated at revalued amount less accumulated depreciation and allowance for loss on impairment of assets (if any).

Land and buildings are initially recorded at cost on the acquisition date, and subsequently revalued by an independent professional appraiser to their fair values. Revaluations are made every 5 years to ensure that the carrying amount does not differ materially from fair value at the end of reporting period.

Equipment are stated at cost less accumulated depreciation and allowance for loss on impairment of assets (if any).

Differences arising from the revaluation are dealt with in the financial statements as follows.

- When an asset's carrying amount is increased as a result of a revaluation of the Group assets, the increase is credited directly to the other comprehensive income and the cumulative increase is recognised equity under the heading of Revaluation surplus". However, a revaluation increase is recognised as income to the extent that it reverses a revaluation decrease in respect of the same asset previously recognised as an expense.
- When an asset's carrying amount is decreased as a result of a revaluation of the Group assets, the decrease is recognised in profit or loss. However, the revaluation decrease is charged to the other comprehensive income to the extent that it does not exceed an amount already held in "Revaluation surplus" in respect of the same asset.

Depreciation of building and equipment is calculated by reference to their costs or the revalued amount, on the straight-line basis over the following estimated useful lives:

	Useful lives
Land improvement	10 - 50 years
Buildings and building improvement	5 - 50 years
Building decorations	5 - 6 years
Office equipment and air conditioners	5 - 10 years
Motor vehicles	5 - 10 years

Depreciation is included in determining income.

No depreciation is provided on land and assets under installation.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on disposal of an asset is included in profit or loss when the asset is derecognised.



### 3.6 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the respective assets. All other borrowing costs are expensed in the period they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

### 3.7 Intangible assets

Intangible assets are carried at cost less any accumulated amortization and any accumulated impairment losses (if any).

Intangible assets with finite lives are amortized on a systematic basis over the economic useful line and tested for impairment whenever there is an indication that the intangible assets may be impaired. The amortization period and the amortisation method of such intangible assets are reviewed at least at each financial year end. The amortisation expense are included in determining income.

Amortization in included in determining income.

A summary of the intangible assets with finite useful lives is as follows.

	Useful lives		
Computer software	5 - 10 years		
Book copyright and translation fee	Amortised per number of book sold		

### 3.8 Leases

At inception of a contract, the Group assessed whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group assesses the lease term for the non-cancellable period as stipulated in lease contract or the remaining period of active with any period covered by an option to extend the lease if it is reasonably certain to be exercised or any periods covered by an option to terminate the lease if it is reasonably certain not to be exercise by considering the effect of changes in technology and/or the other circumstance relating to the extension of the lease term.

### Right-of-use assets - as a lessee

Right-of-use assets are recognized at the commencement date of the lease. Right-of-use assets are stated at cost, less any accumulated depreciation and impairment losses (if any), and adjusted for any remeasurement of lease liabilities (if any). The cost of right-of-use assets includes the amount of lease liabilities recognized, initial direct costs incurred, and lease payments made at or before the commencement date, less any lease incentives received.



The cost of right-of-use assets also includes an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Depreciation of right-of-use assets are calculated by reference to their costs on a straight-line basis over the shorter of the lease term and the estimated useful lives for each of right-of-use assets.

### Lease liabilities

At the commencement date of the lease, lease liabilities are stated at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable (if any) and amount expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate.

In calculating the present value of lease payments, the Group use its incremental borrowing rate, which is determined by referring to the government bond yield adjusted with risk premium depending on the lease term, at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of the interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset.

### Short-term leases and leases of low-value assets

The Group apply the short-term lease recognition exemption to its short-term leases (those leases that have a lease term of 12 months or less from the commencement date and not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered of low value. Lease payments on short-term and leases of low-value assets are recognized as expense in profit and loss on a straight-line basis over the lease term.

### 3.9 Related party transactions

Related parties comprise individuals or enterprises that control, or are controlled by, the Company, whether directly or indirectly, or which are under common control with the Company.

They also include associated companies and individuals or enterprises which directly or indirectly own a voting interest in the Company that gives them significant influence over the Company, key management personnel directors, and officers with authority in the planning and direction of the Group's operations.



### 3.10 Foreign currencies

The consolidated and separate financial statements are presented in Baht, which is also the Company's functional currency. Items of each entity included in the consolidated financial statements are measured using the functional currency of that entity.

Transactions in foreign currencies are translated into Baht at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into Baht at the exchange rate ruling at the end of reporting period

Gains and losses on exchange are included in determining income.

### 3.11 Impairment of assets

At the end of each reporting period, the Group performs impairment reviews in respect of the property, plant and equipment and other intangible assets whenever events or changes in circumstances indicate that an asset may be impaired. An impairment loss is recognised when the recoverable amount of an asset which is the higher of the asset's fair value less costs to sell and its value in use, is less than the carrying amount.

An impairment loss is recognised in profit or loss. However, in cases where property plant and equipment were previously revalued and the revaluation was taken to equity, a part of such impairment is recognised in equity up to the amount of the previous revaluation. In the assessment of asset impairment if there is any indication that previously recognised impairment losses may no longer exist or may have decreased, the Group estimates the asset's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The increased carrying amount of the asset attributable to a reversal of an impairment loss shall not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in profit or loss unless the asset is carried at a revalued amount, in which case the reversal, which exceeds the carrying amount that would have been determined, is treated as a revaluation increase.

### 3.12 Employee benefits

Short-term employee benefits

Salaries, wages, bonuses and contributions to the social security fund are recognised as expenses when incurred

Post-employment benefits (Defined contribution plans)

The Group's employees have jointly established a provident fund. The fund is monthly contributed by employees and by the Company. The fund's assets are held in a separate trust fund and the Company's contributions are recognised as expenses when incurred.



Post-employment benefits (Defined benefit plans)

The Group has obligations in respect of the severance payments it must make to employees upon retirement under labor law and other employee benefit plans. The Group treat these severance payment obligations as a defined benefit plan. In addition, the Company provides other long-term employee benefit plan, namely long service awards.

The obligation under the defined benefit plan and other long-term employee benefit plans is determined by a professionally qualified independent actuary, based on actuarial techniques, using the projected unit credit method

Actuarial gains and losses arising from defined benefit plans are recognised immediately in other comprehensive income are recognised immediately in other comprehensive income and other long-term benefits are recognised immediately in profit and loss.

### 3.13 Provision for decommissioning costs

The Group recognises a provision for decommissioning costs, where an obligation exists. The estimated amount of the eventual costs relating to the decommissioning is discounted to its present value. The decommissioning costs are included in right-of-use assets and depreciated on a straight-line basis over the expected period of the decommissioning. The Group recognised provision for decommissioning costs is based on decommissioning costs which involves various assumptions, such as decommissioning period, future inflation rate and discount rate.

### 3.14 Provisions

Provisions are recognized when the Group has a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

### 3.15 Income tax

Income tax expenses represents the sum of corporate income tax currently payable and deferred tax.

### Current tax

Current income tax is provided in the accounts at the amount expected to be paid to the taxation authorities, based on taxable profits determined in accordance with tax legislation.

### Deferred tax

Deferred income tax is provided on temporary differences between the tax bases of assets and liabilities and their carrying amounts at the end of each reporting period using the tax rates enacted at the end of the reporting period.



The Group recognise deferred tax liabilities for all taxable temporary differences while they recognise deferred tax assets for all deductible temporary differences and tax losses carried forward to the extent that it is probable that future taxable profit will be available against which such deductible temporary differences and tax losses carried forward can be utilised.

At each reporting date, the Group reviews and reduces the carrying amount of deferred tax assets to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised

The Group records deferred tax directly to shareholders' equity if the tax relates to items that are recorded directly to shareholders' equity.

### 3.16 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between buyer and seller (market participants) at the measurement date. The Group apply a quoted market price in an active market to measure their assets and liabilities that are required to be measured at fair value by relevant financial reporting standards. Except in case of no active market of an identical asset or liability or when a quoted market price is not available, the Group measure fair value using valuation technique that are appropriate in the circumstances and maximises the use of relevant observable inputs related to assets and liabilities that are required to be measured at fair value.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy into three levels based on categorise of input to be used in fair value measurement as follows:

- Level 1 Use of quoted market prices in an observable active market for such assets or liabilities
- Level 2 Use of other observable inputs for such assets or liabilities, whether directly or indirectly
- Level 3 Use of unobservable inputs such as estimates of future cash flows At the end of each reporting period, the Group determines whether transfers have occurred between levels within the fair value hierarchy for assets and liabilities held at the end of the reporting period that are measured at fair value on a recurring basis.

### 3.17 Financial instruments

Classification and measurement of financial assets

Financial assets are classified, at initial recognition, as to be subsequently measured at amortized cost, fair value through other comprehensive income, or fair value through profit or loss. The classification of financial assets at initial recognition is driven by the Company and its subsidiaries' business model for managing the financial assets and the contractual cash flows characteristics of the financial assets.

Equity instruments can be classified and cannot be changed by two types of measurement which are measuring fair value through profit or loss or measuring fair value through other comprehensive income that without recycling to profit or loss.



The initial recognition of financial assets that are not measured at fair value through profit or loss with fair value plus or deduct transaction cost directly related to the acquisition or issuance. Financial assets that are measured at fair value through profit or loss, transaction costs are recognized as expense in profit or loss. However, trade receivables, that do not contain a significant financing component are measured at the transaction price.

Subsequent measurement of debt instruments by 3 methods depends on the classification of debt instruments.

- Financial assets measured at amortized cost when financial assets are held to receive cash flow under the agreement and condition of the agreement of the financial assets that generate cash flow to pay the principal and interest from the principal balance on the specified date only. Such financial assets have to be calculated using the effective rate and are subject to impairment assessment. Profit or loss arising from derecognized, modified or impaired will be recognized in profit or loss.
- Financial assets measured at fair value through other comprehensive income when financial assets are held to receive cash flow under the agreement and to sell financial assets and the agreement condition of financial assets generating cash flow that only pays the principal and interest from the principal balance on the specified date. The change of value of financial assets is recognized through other comprehensive income except loss on impairment and interest income and gain and loss on exchange rate are recognized as profit or loss upon recognized of financial assets. Earning or deficit previously recognized in other comprehensive income has to be reclassified into profit or loss. Such financial asset has to be calculated using the effective interest rate same as financial assets measured at amortized cost.
- Financial assets measured at fair value through profit or loss when financial assets that do not meet the criteria for amortized cost or financial assets measured at fair value through other comprehensive income will be presented in the statement of financial position at fair value by recognizing the net change of fair value in profit or loss.

Subsequent valuation of equity instruments must present equity instruments using the fair value and record profit/loss from change in fair value through profit or loss or other comprehensive income depending on equity instruments classification.

### Classification and valuation of financial liabilities

The Group is recognized initially of financial liabilities at fair value net of transaction costs and classified as financial liabilities as financial liabilities subsequently measured at amortized cost using the effective rate. The amortized cost is calculated taking into account fees or costs that are an integral part of the effective rate. Amortization by the effective rate is presented as part of financial costs in profit or loss.



### Derivative

Derivative is recognized at fair value and measured fair value at the end of the reporting period. Profit or loss from fair value remeasurement is recognized in profit or loss immediately unless that derivative is used for hedge.

### Derecognition of financial instruments

Financial assets will be derecognized from the account when the right to receive cash flow of such asset has ended or when the right to receive cash flow of the assets is transferred including upon the transfer of all risk and consideration of that asset or transfer of internal control in that asset although there is no transfer or maintaining of nearly all risk and consideration of such asset.

Financial liabilities will be derecognized from the account when the obligation of such liabilities has been complied, the obligation is cancelled or the obligation has ended. In case existing financial liabilities are changed to new liabilities from one single lender with considerably different requirements or there is a significant amendment in the requirements of existing liabilities, these are considered as recognition old liabilities and recognizing new liabilities by recognizing the difference of such carrying value under profit or loss.

### Impairment of financial assets

Expected credit loss for financial assets measured at amortized cost or debt instrument financial asset measured at fair value through other comprehensive income and assets arising from credit facility obligation and financial guarantee agreement are assessed without having to wait for the credit event to occur first. The Company and its subsidiaries use the general approach in considering the allowance for loss on impairment. For trade receivables, the Company and its subsidiaries apply a simplified approach in calculating ECLs. The Company and its subsidiaries recognize a loss based on lifetime ECLs at each reporting date. It is based on its historical credit loss experience and adjusted for forward-looking factors specific to the debtors and the economic environment.

### Offset of financial instruments

Financial assets and liabilities will be offset and presented at net balance in the statement of financial position in the case legally enforced in offsetting the recognized amount. The Company and its subsidiaries intend to pay the net balance or intends to receive assets and settle payment of liabilities at the same time.

### 3.18 Significant accounting judgements and estimates

The preparation of financial statements in conformity with financial reporting standards at times requires management to make subjective judgements and estimates regarding matters that are inherently uncertain. These judgements and estimates affect reported amounts and disclosures; and actual results could differ from these estimates. Significant judgements and estimates are as follows.



Consolidation of subsidiaries that the Company holds less than half of shares

The management of the Company determined that the Company has control over Plearn Patt Company Limited, even though the Company holds 48.97% of shares and voting rights that is less than half of shares and voting rights. This is because the Company is a major shareholder and has the ability to direct the significant activities, while other shareholders are only minor shareholders. As a result, Plearn Patt Company Limited is deemed to be a subsidiary of the Company and has to be included in the consolidated financial statements from the date on which the Company assumed control

### Expected credit losses

In determining an allowance for expected credit losses for accounts receivable, the management needs to make judgement and estimates based upon, among other things, past collection history, aging profile of outstanding debts and the prevailing economic condition.

### Provision for diminution in value of inventories

In determining of provision for diminution in value of inventories (allowance for dilapidated, slow moving and lost goods), the management needs to make judgement and estimates based upon, among other things, past goods returned history, inventory turnover, the consideration of the book edition and past good lost history.

### Determining the lease term of contracts with renewal and termination options

The Group determined the lease term as the non-cancellable term of the lease, together with any period covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised. The management is required to use judgment in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease, considering all relevant factors that create an economic incentive to exercise either the renewal or termination. After the commencement date, the Group reassessed the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate.

### Estimating the incremental borrowing rate

The Group cannot readily determine the interest rate implicit of the lease. Therefore, the incremental borrowing rate of the Group is used to discount lease liabilities. The incremental borrowing rate is the rate of interest that the Group has would have to pay for necessary borrowing to acquire the assets, or assets with close value to right-of-use assets in similar economic environment, borrowing period and borrowing security.



Depreciation of property plant and equipment and right-of-use assets and amortization of intangible assets

In determining depreciation of plant and equipment and right-of-use assets and amortization of intangible assets, the management is required to make estimates of the useful lives and residual values of the plant and equipment and to review estimate useful lives and residual values when there are any changes.

The Group measures land and buildings at revalued amounts such amounts are determined by the independent valuer using the market approach for land and the cost approach for buildings. The valuation involves certain assumptions and estimates as described in Note 14.

In addition, the management is required to review property, plant and equipment and rightof-use assets and intangible assets for impairment on a periodical basis and record impairment losses when it is determined that their recoverable amount is lower than the carrying amount. This requires judgements regarding forecast of future revenues and expenses relating to the assets subject to the review.

### Deferred tax assets

Deferred tax assets are recognised for deductible temporary differences and unused tax losses to the extent that it is probable that taxable profit will be available against which the temporary differences and losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of estimate future taxable profits.

### Post-employment benefits under defined benefit plans

The obligation under the defined benefit plan and other long-term employee benefit plans is determined based on actuarial techniques. Such determination is made based on various assumptions, including discount rate, future salary increases rate and staff turnover rate.

### Fair value of financial instruments

In determining the fair value of financial instruments recognized in the statement of financial position that are not actively traded and for which quoted market prices are not readily available, the management exercise judgement, using a variety of valuation techniques and models. The input to these models is taken from observable markets, and includes consideration of credit risk, liquidity, correlation and longer-term volatility of financial instruments. Change in assumptions about these factors could affect the fair value recognised in the statement of financial position and disclosures of fair value hierarchy.



### 4. TRANSACTIONS WITH RELATED PARTIES

The Company had significant business transactions with related parties. These parties are directly or indirectly related through common shareholding and/or directorship. Such transactions, which are summarised below, arose in the ordinary course of business and were concluded on commercial terms and bases agreed upon between the Company, its subsidiaries and those related parties.

The related companies include the following:

Company	Relationship
Plearn Patt Co., Ltd.	Subsidiary company by direct shareholders
BaesLab Co., Ltd.	Subsidiary company by direct shareholders (Stop operating its main business
	at the beginning of 2020)
M AND E Co., Ltd.	Associated company by direct shareholders

The significant transactions with related parties for the years ended December 31, 2021 and 2020, can be summarized as follows:

		Baht			
		Consolidated finance	cial statements	Separate financia	al statements
	Transfer Pricing Policy	2021	2020	2021	2020
Transactions in the statements of i	ncome				
Subsidiary companies					
Sales of goods	Market price	-	-	132,586	386,134
Service revenue	Mutually agreed agreement	-	-	4,673	4,673
Dividend income	As declared	-	-	4,150,000	4,150,000
Transactions in associate company	L				
Dividend income	As declared	-	-	550,000	500,000
Related companies					
Service revenue	Mutually agreed agreement	61,683	33,645	61,683	33,645
Sales of goods	Market price	29,654		29,654	=
Purchases of goods	Market price	1,052,781	540,197	1,052,781	540,197
Shareholder and directors of subsidiary companies					
Lease land	Mutually agreed agreement	1,115,650	1,115,404	-	-
Amortised leasehold rights on land	Mutually agreed agreement	285,258	286,060	-	, -
Interest expenses	5% - 6% per annum	65,000	62,541	-	8



As at December 31, 2021 and 2020 Significant outstanding balances with related companies are as follow:

	Baht				
	Consolidated finar	icial statements	Separate financial statements		
	2021	2020	2021	2020	
Outstanding balances at the statements of financial position					
Subsidiary companies					
Trade and other current receivables	-	-	9,237	7,482	
Related companies					
Trade and other current receivables	-1	229,588	-	229,588	
Trade payable	-	1,074,813	-	1,074,813	
Shareholder and directors of subsidiary companies					
Leasehold rights on land	4,952,966	5,238,224	-	-	
Right-of-use assets	20,768,606	15,050,980	-	-	
Lease liabilities	20,768,606	15,050,980	-	-	
Long - term loan from director	2,300,000	1,300,000	-	Ħ	

<u>Directors and management's benefits (According to the definition of the Securities and Exchange Commission (SEC))</u>

For the years ended December 31, 2021 and 2020, the Group had employee benefit expenses payable to their directors and management as below.

	Baht				
	Consolidated fina	Consolidated financial statements		cial statements	
	2021	2020	2021	2020	
Short-term employee benefits	13,257,097	14,601,019	10,637,185	11,284,985	
Post-employment benefits	514,735	637,348	409,722	532,336	
Total	13,771,832	15,238,367	11,046,907	11,817,321	

### 5. CASH AND CASH EQUIVALENTS

This account consisted of:

		Baht			
	Consolidated fina	Consolidated financial statements		cial statements	
	2021	2021 2020		2020	
Cash	8,888,480	11,512,277	8,611,700	11,227,486	
Bank deposits - current accounts	4,533,973	2,843,482	3,679,876	2,161,839	
Bank deposits - saving accounts	122,280,266	105,749,620	20,465,794	24,655,310	
Total	135,702,719	120,105,379	32,757,370	38,044,635	
				4	



### 6. TRADE AND OTHER CURRENT RECEIVABLES

This account consisted of:

	Baht			
	Consolidated fina	ncial statements	Separate financ	ial statements
	2021	2020	2021	2020
Trade receivables - Related parties				
Classified by aging				
Not yet due	-	-	9,237	7,482
Over 12 months		229,589		229,589
Total		229,589	9,237	237,071
Trade receivables - Other companies				
Classified by aging				
Not yet due	33,419,791	34,673,448	33,419,791	34,673,448
0 - 6 months	14,106,495	8,445,769	10,935,544	5,772,996
6 - 12 months	1,816,306	3,576,785	738,896	2,187,010
Over 12 months	5,122,620	8,865,597	2,184,934	6,790,457
Total	54,465,212	55,561,599	47,279,165	49,423,911
Less Expected credit losses	(5,334,365)	(4,770,700)	(1,879,104)	(2,022,762)
Allowance for goods return	(1,095,563)	(1,792,858)	(1,095,563)	(1,792,858)
Total	48,035,284	48,998,041	44,304,498	45,608,291
Total trade receivable	48,035,284	49,227,630	44,313,735	45,845,362
Other current receivables				
Advances	290,122	756,768	283,122	749,768
Others	1,896,550	5,751,886	1,376,564	3,563,448
Total other current receivables	2,186,672	6,508,654	1,659,686	4,313,216
Total trade and other current receivables - net	50,221,956	55,736,284	45,973,421	50,158,578

The movements in transactions of allowance for expected credit losses and returned goods as follows:

	Baht				
	Consolidated fin	ancial statements	Separate finan	ncial statements	
	Allowance	Allowance	Allowance	Allowance	
	for expected	for goods return	for expected	for goods return	
	credit losses		credit losses		
Beginning balance	4,770,700	1,792,858	2,022,762	1,792,858	
Add Allowance for expected credit losses and					
returned goods during the year	707,323	-	₹=		
Less Allowance for expected credit losses and					
returned goods during the year	(143,658)	(697,295)	(143,658)	(697,295)	
Ending balance	5,334,365	1,095,563	1,879,104	1,095,563	



### 7. INVENTORIES

This account consisted of:

Baht			
Consolidated financial statements		Separate finan	cial statements
2021	2020	2021	2020
407,324,775	485,519,862	404,940,032	483,476,897
11,264,241	8,805,697	11,264,241	8,805,697
730,892	731,236	730,892	731,236
419,319,908	495,056,795	416,935,165	493,013,830
(5,179,671)	(2,990,253)	(5,179,671)	(2,990,253)
(190,551,334)	(174,242,723)	(190,451,749)	(174,143,138)
223,588,903	317,823,819	221,303,745	315,880,439
	2021 407,324,775 11,264,241 730,892 419,319,908 (5,179,671) (190,551,334)	Consolidated financial statements           2021         2020           407,324,775         485,519,862           11,264,241         8,805,697           730,892         731,236           419,319,908         495,056,795           (5,179,671)         (2,990,253)           (190,551,334)         (174,242,723)	Consolidated financial statements         Separate financial statements           2021         2020         2021           407,324,775         485,519,862         404,940,032           11,264,241         8,805,697         11,264,241           730,892         731,236         730,892           419,319,908         495,056,795         416,935,165           (5,179,671)         (2,990,253)         (5,179,671)           (190,551,334)         (174,242,723)         (190,451,749)

Movements in transactions of allowance for loss of inventories and dilapidated and slow moving are summarized as follows:

	Baht				
	Consolidated financial statements		Separate financial statements		
	2021	2020	2021	2020	
Beginning balance	177,232,976	168,555,010	177,133,391	168,455,425	
Increase	25,821,245	21,030,453	25,821,245	21,030,453	
Decrease	(7,323,216)	(12,352,487)	(7,323,216)	(12,352,487)	
Ending balance	195,731,005	177,232,976	195,631,420	177,133,391	

### 8. OTHER CURRENT FINANCIAL ASSETS

This account consisted of:

	Baht			
	Consolidated financial statements		Separate finance	cial statements
	2021	2020	2021	2020
Investment in securities in unit trust - at cost	56,608,603	117,883,316	56,608,603	117,883,316
Add: Unrealized gain on changes in the				
value of investments	50,126	157,176	50,126	157,176
Investment in securities - at fair value	56,658,729	118,040,492	56,658,729	118,040,492
Foreign exchange contracts outstanding		290,365		290,365
Total	56,658,729	118,330,857	56,658,729	118,330,857
				2



### 9. OTHER CURRENT ASSETS

This account consisted of:

	Baht								
	Consolidated fina	ancial statements	Separate financial statement						
	2021	2020	2021	2020					
Supplies	14,081,204	15,197,124	14,063,002	15,056,857					
Prepaid expenses	6,428,939	10,016,567	4,652,847	8,470,103					
Other	2,150,985	3,647,435	2,144,852	2,740,452					
Total	22,661,128	28,861,126	20,860,701	26,267,412					

### 10. RESTRICTED BANK DEPOSITS AND OTHER INVESTMENTS

This account consisted of:

	Baht				
	Consolidated/Separate				
	financial statements				
	2021 2020				
Fixed deposits with 12 months maturity	8,000,000	8,000,000			
Saving bonds with 10 years maturity	4,971,637	4,952,177			
Total	12,971,637	12,952,177			

As at December 31, 2021 and 2020, the fixed deposits with 12 months maturity, with the bearing of 0.01% and 0.25%, respectively and savings bonds with 10 years maturity, face value Baht 5.00 million and in the amount of Baht 5.00 million, respectively, with the bearing of 3.625% and 3.625%, respectively, has been used to guarantee electricity use, rental of space and dealers (Note 33.2 to financial statements).

### 11. INVESTMENTS IN AN ASSOCIATE

### 11.1 This account consisted of:

			Baht							
			Consolidated financial statements					Separate finance	ial statements	
		Shareholding	Allowance for impairment							
		percentage	At equity method		of investments		At equity method - Net		At cost method	
Company's name	Nature of business	(%)	2021	2020	2021	2020	2021	2020	2021	2020
M AND E Co., Ltd.	Painting office production of technical	25	20,234,461	21,245,058	(580,000)	(580,000)	19,654,461	20,665,058	100,000	100,000
Total	magazines and engineering manuals		20,234,461	21,245,058	(580,000)	(580,000)	19,654,461	20,665,058	100,000	100,000

### 11.2 Share of comprehensive income and dividend received

During the years, the Company has recognized its share of profit from investments in associate in the consolidated financial statements and dividend income in the separate financial statements as follows:



		Baht							
		Consolidated fir	Separate financial statements						
	Share of le	oss from	Share of other c	omprehensive	Dividend				
	associated of	associated companies		sociated company					
	2021	2020	2021	2020	2021	2020			
Company's name		(Restated)		(Restated)					
M and E Co., Ltd.	(2.934)	(84.936)	(457,663)	860,709	550.000	500.000			

### 11.3 Summarized financial information of associate

Financial information of the associated company is summarized below.

	Baht Baht									
	Paid-up	capital	Total assets Total liabili			bilities	Total re	Profit for the year ended		
Company's name	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
M and E Co., Ltd.	400,000	400,000	84,942,402	84,534,771	1,621,164	1,394,911	4,691,502	4,520,178	1,055,560	1,075,577

### For the year 2021

According to the Shareholders' Meeting No. 1/2021 dated April 29, 2021 of M AND E Co., Ltd., it had a resolution to approve the dividend payment from the operating results for the year ended December 31, 2003 to the shareholders at Baht 1,000.00 per share for 4,000 shares. The dividend payment totaled Baht 2.20 million on June 30, 2021.

### For the year 2020

According to the General Shareholders' Meeting No. 1/2020 dated April 29, 2020, of M AND E Co., Ltd., it had a resolution to approve the dividend payment from the operating results for the year ended December 31, 2003 to the shareholders at Baht 500.00 per share for 4,000 shares. The dividend payment totaled Baht 2.00 million on July 21, 2020.

### 12. INVESTMENTS IN SUBSIDIARIES

### 12.1 Investments in subsidiaries as presented in the separate financial statements are as follows:

						Baht						
			Shareho	lding			Allowance fo	or impairment	Carrying am	ounts based	Dividend	received
Company's name	Paid-up	capita	percen	age	Co	ost	of inve	stments	on cost me	thod - net	during t	he year
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
	(Thousand	(Thousand	(%)	(%)								
	Baht)	Baht)										
BaesLab Co., Ltd.	250	250	60.00	60.00	150,000	150,000	*	-	150,000	150,000	-	•
Plearn Patt Co., Ltd.	151,850	151,850	48.97	48.97	83,000,000	83,000,000	(13,667,909)	(13,667,909)	69,332,091	69,332,091	4,150,000	4,150,000
Total					83,150,000	83,150,000	(13,667,909)	(13,667,909)	69,482,091	69,482,091	4,150,000	4,150,000

### 12.2 Details of investments in subsidiaries that have material non-controlling interests

			Baht							
	Proportion	of equity			Profit allo	ocated to	Dividend paid to			
	interest l	neld by	Accumulated	d balance of	non-controlli	ng interests	non-controlling interests			
Company's name	non-controlli	ng interests	non-controlling interests		during t	he year	during the year			
	2021	2020	2021	2020	2021	2020	2021	2020		
	(%)	(%)								
Plearn Patt Co., Ltd.	51.03	51.03	94,875,505	93,675,614	8,365,276	15,257,822	4,323,775	4,323,775		



12.3 Summarized financial information that based on amounts before inter-company elimination about Plearn Patt Co., Ltd. that have material non-controlling

	Bah	t
	2021	2020
Current assets	111,094,182	91,994,741
Non-current assets	347,243,593	325,331,329
Current liabilities	82,691,581	128,644,549
Non-current liabilities	183,540,679	98,921,168
Revenue	215,825,764	222,190,406
Profit	16,342,347	29,905,448
Other comprehensive income (loss) for the year	(5,568,509)	222,089
Total comprehensive income	10,837,921	30,127,537
Cash flow provided by operating activities	36,773,605	58,770,374
Cash flow used in investing activities	(36,739,471)	(44,814,228)
Cash flow provided by financing activities	20,826,225	4,676,225
Increase in cash and cash equivalents - net	20,860,359	18,632,371

### For the year 2021

On April 26, 2021, the Annual General Shareholders' Meeting for the year 2021 of Ploenpat Co., Ltd., a subsidiary had a resolution to pay the interim dividend for the year 2021 to the shareholders at Baht 0.50 per share for 16,947,550 shares, totaled Baht 8.47 million on May 24, 2021.

### For the year 2020

On March 9, 2020, the Directors' Meeting of Plearnpat Co.,Ltd., a subsidiary of the Company, had a resolution to change the school operator from Plearnpat Co.,Ltd. to school juristic person under the Private School Act B.E. 2550, Section 24. When receiving the license to establish a formal school, the school in the system becomes a juristic person from the date of receiving the license and the licensee becomes a representative of the juristic person. This is the reason to separate Ploen Pattana School from Plearnpat Co.,Ltd. in order to operate in accordance with the Act B.E. 2550.

On July 28, 2020, the Annual General Shareholders' Meeting for the year 2020 of Ploenpat Co., Ltd., a subsidiary had a resolution to pay the interim dividend for the year 2020 to the shareholders at Baht 0.50 per share for 16,947,550 shares, totaled Baht 8.47 million on August 24, 2020.



# 13. PROPERTY, PLANT AND EQUIPMENT

This account consisted of:

Construction in progress         15,691,955         26,820,096         -         (15,336,081)         27,175,970           Total         2,114,337,695         38,054,656         (68,106,777)         -         2,084,285,574           Less Accumulated depreciation         29,675,520         3,533,594         -         -         33,209,114           Building and building improvement         29,675,520         3,533,594         -         -         258,277,459           Building and building improvement         234,258,795         24,082,421         (63,757)         -         258,277,459           Building and building decorations         153,716,342         4,767,366         (23,849,964)         -         134,633,744           Demolition cost         17,060,684         -         -         -         17,060,684           Office equipment         482,310,307         29,258,473         (39,715,538)         -         471,853,242           Motor Vehicles         24,772,053         755,808         (2,868,257)         -         22,659,604           Total         941,793,701         62,397,662         (66,497,516)         -         937,693,847           Building and building decorations         57,665         362,948         (57,665)         -         362,948 </th <th></th> <th></th> <th></th> <th>Duit</th> <th></th> <th></th>				Duit				
December   Additions   Deduction   Transfer In (out)   December   31, 2020     31, 2021		Consolidated financial statements						
Sample		Balance as at Transaction during		saction during the y	rear	Balance as at		
Cost         Land and land improvement         499,005,793         1,433,979         -         7,052,179         507,491,951           Building and building improvement         824,337,276         752,702         (133,743)         6,758,444         831,714,679           Building and building decorations         163,495,752         202,700         (24,200,286)         -         139,498,166           Demolition cost         17,060,684         -         -         -         17,060,684           Office equipment         566,821,991         8,845,179         (40,818,569)         1,525,458         536,374,059           Motor Vehicles         27,924,244         -         (2,954,179)         -         24,970,065           Construction in progress         15,691,955         26,820,096         -         (15,336,081)         27,175,970           Total         2,114,337,695         38,054,656         (68,106,777)         -         2,084,285,774           Less Accumulated depreciation         24,228,795         24,082,421         (63,757)         -         258,277,459           Building and building improvement         29,675,520         3,533,594         -         -         258,277,459           Building and building decorations         153,716,342         4,767,366		December	Additions	Deduction	Transfer In (out)	December		
Land and land improvement         499,005,793         1,433,979         -         7,052,179         507,491,951           Building and building improvement         824,337,276         752,702         (133,743)         6,758,444         831,714,679           Building and building decorations         163,495,752         202,700         (24,200,286)         -         139,498,166           Demolition cost         17,060,684         -         -         -         -         17,060,684           Office equipment         566,821,991         8,845,179         (40,818,569)         1,525,458         536,374,059           Motor Vehicles         27,924,244         -         (2,954,179)         -         24,970,065           Construction in progress         15,691,955         26,820,096         -         (15,336,081)         27,175,970           Total         2,114,337,695         38,054,656         (68,106,777)         -         2,084,285,574           Less Accumulated depreciation         Land and land improvement         29,675,520         3,533,594         -         -         33,209,114           Building and building improvement         234,258,795         24,082,421         (63,757)         -         258,277,459           Building and building decorations         153,716,342		31, 2020				31, 2021		
Building and building improvement         824,33,276         752,702         (133,743)         6,758,444         831,714,679           Building and building decorations         163,495,752         202,700         (24,200,286)         -         139,498,166           Demolition cost         17,060,684         -         -         -         17,060,684           Office equipment         566,821,991         8,845,179         (40,818,569)         1,525,458         536,374,059           Motor Vehicles         27,924,244         -         (2,954,179)         -         24,970,065           Construction in progress         15,691,955         26,820,096         -         (15,336,081)         27,175,970           Total         2,114,337,695         38,054,656         (68,106,777)         -         2,084,285,574           Less Accumulated depreciation         Land and land improvement         29,675,520         3,533,594         -         -         33,209,114           Building and building improvement         29,675,520         3,533,594         -         -         258,277,459           Building and building decorations         153,716,342         4,767,366         (23,849,964)         -         134,633,744           Demolition cost         17,060,684         -	Cost							
Building and building decorations         163,495,752         202,700         (24,200,286)         -         139,498,166           Demolition cost         17,060,684         -         -         -         17,060,684           Office equipment         566,821,991         8,845,179         (40,818,569)         1,525,458         536,374,059           Motor Vehicles         27,924,244         -         (2,954,179)         -         24,970,065           Construction in progress         15,691,955         26,820,096         -         (15,336,081)         27,175,970           Total         2,114,337,695         38,054,656         (68,106,777)         -         2,084,285,574           Less Accumulated depreciation         Land and land improvement         29,675,520         3,533,594         -         -         33,209,114           Building and building improvement         29,675,520         3,533,594         -         -         258,277,459           Building and building decorations         153,716,342         4,767,366         (23,849,964)         -         134,633,744           Demolition cost         17,060,684         -         -         -         17,060,684           Office equipment         482,310,307         29,258,473         (39,715,538)	Land and land improvement	499,005,793	1,433,979		7,052,179	507,491,951		
Demolition cost         17,060,684         -         -         -         17,060,684           Office equipment         566,821,991         8,845,179         (40,818,569)         1,525,458         536,374,059           Motor Vehicles         27,924,244         -         (2,954,179)         -         24,970,065           Construction in progress         15,691,955         26,820,096         -         (15,336,081)         27,175,970           Total         2,114,337,695         38,054,656         (68,106,777)         -         2,084,285,574           Less Accumulated depreciation         Land and land improvement         29,675,520         3,533,594         -         -         33,209,114           Building and building improvement         234,258,795         24,082,421         (63,757)         -         258,277,459           Building and building decorations         153,716,342         4,767,366         (23,849,964)         -         17,060,684           Office equipment         482,310,307         29,258,473         (39,715,538)         -         471,853,242           Motor Vehicles         24,772,053         755,808         (2,862,257)         -         22,659,604           Total         57,665         362,948         (57,665)         -	Building and building improvement	824,337,276	752,702	(133,743)	6,758,444	831,714,679		
Office equipment         566,821,991         8,845,179         (40,818,569)         1,525,458         536,374,059           Motor Vehicles         27,924,244         -         (2,954,179)         -         24,970,065           Construction in progress         15,691,955         26,820,096         -         (15,336,081)         27,175,970           Total         2,114,337,695         38,054,656         (68,106,777)         -         2,084,285,574           Less Accumulated depreciation         Land and land improvement         29,675,520         3,533,594         -         -         33,209,114           Building and building improvement         234,258,795         24,082,421         (63,757)         -         258,277,459           Building and building decorations         153,716,342         4,767,366         (23,849,964)         -         134,633,744           Demolition cost         17,060,684         -         -         -         17,060,684           Office equipment         482,310,307         29,258,473         (39,715,538)         -         471,853,242           Motor Vehicles         24,772,053         755,808         (2,868,257)         -         22,659,604           Total         941,793,701         62,397,662         (66,497,516)         -	Building and building decorations	163,495,752	202,700	(24,200,286)	-	139,498,166		
Motor Vehicles         27,924,244         -         (2,954,179)         -         24,970,065           Construction in progress         15,691,955         26,820,096         -         (15,336,081)         27,175,970           Total         2,114,337,695         38,054,656         (68,106,777)         -         2,084,285,574           Less Accumulated depreciation         Land and land improvement         29,675,520         3,533,594         -         -         33,209,114           Building and building improvement         234,258,795         24,082,421         (63,757)         -         258,277,459           Building and building decorations         153,716,342         4,767,366         (23,849,964)         -         134,633,744           Demolition cost         17,060,684         -         -         -         17,060,684           Office equipment         482,310,307         29,258,473         (39,715,538)         -         471,853,242           Motor Vehicles         24,772,053         755,808         (2,868,257)         -         22,659,604           Total         941,793,701         62,397,662         (66,497,516)         -         937,693,847           Less Allowance for impairment         Building and building decorations         57,665	Demolition cost	17,060,684	-	2 <b></b> 2	-	17,060,684		
Construction in progress         15,691,955         26,820,096         -         (15,336,081)         27,175,970           Total         2,114,337,695         38,054,656         (68,106,777)         -         2,084,285,574           Less Accumulated depreciation         29,675,520         3,533,594         -         -         33,209,114           Building and building improvement         29,675,520         3,533,594         -         -         33,209,114           Building and building improvement         234,258,795         24,082,421         (63,757)         -         258,277,459           Building and building decorations         153,716,342         4,767,366         (23,849,964)         -         134,633,744           Demolition cost         17,060,684         -         -         -         17,060,684           Office equipment         482,310,307         29,258,473         (39,715,538)         -         471,853,242           Motor Vehicles         24,772,053         755,808         (2,868,257)         -         22,659,604           Total         941,793,701         62,397,662         (66,497,516)         -         937,693,847           Less Allowance for impairment         Building and building decorations         57,665         362,948         (57,665)	Office equipment	566,821,991	8,845,179	(40,818,569)	1,525,458	536,374,059		
Total         2,114,337,695         38,054,656         (68,106,777)         - 2,084,285,574           Less Accumulated depreciation         Land and land improvement         29,675,520         3,533,594         33,209,114           Building and building improvement         234,258,795         24,082,421         (63,757)         - 258,277,459           Building and building decorations         153,716,342         4,767,366         (23,849,964)         - 134,633,744           Demolition cost         17,060,684         17,060,684         17,060,684         - 17,060,684           Office equipment         482,310,307         29,258,473         (39,715,538)         - 471,853,242           Motor Vehicles         24,772,053         755,808         (2,868,257)         - 22,659,604           Total         941,793,701         62,397,662         (66,497,516)         - 937,693,847           Less Allowance for impairment         8uilding and building decorations         57,665         362,948         (57,665)         - 362,948           Appraised value - net         454,263,154         454,263,154         454,263,154           Land and land improvement         454,263,154         454,263,154         454,263,154           Building and building improvement         39,192,545	Motor Vehicles	27,924,244	-	(2,954,179)	-	24,970,065		
Less Accumulated depreciation         29,675,520         3,533,594         -         -         33,209,114           Building and building improvement         234,258,795         24,082,421         (63,757)         -         258,277,459           Building and building decorations         153,716,342         4,767,366         (23,849,964)         -         134,633,744           Demolition cost         17,060,684         -         -         -         17,060,684           Office equipment         482,310,307         29,258,473         (39,715,538)         -         471,853,242           Motor Vehicles         24,772,053         755,808         (2,868,257)         -         22,659,604           Total         941,793,701         62,397,662         (66,497,516)         -         937,693,847           Less Allowance for impairment         Building and building decorations         57,665         362,948         (57,665)         -         362,948           Appraised value - net         Land and land improvement         454,263,154         -         -         -         454,263,154           Building and building improvement         39,192,545         -         (2,140,090)         -         37,052,455           Property, plant and equipment appraised value - net         493,455	Construction in progress	15,691,955	26,820,096		(15,336,081)	27,175,970		
Land and land improvement         29,675,520         3,533,594         -         -         33,209,114           Building and building improvement         234,258,795         24,082,421         (63,757)         -         258,277,459           Building and building decorations         153,716,342         4,767,366         (23,849,964)         -         134,633,744           Demolition cost         17,060,684         -         -         -         17,060,684           Office equipment         482,310,307         29,258,473         (39,715,538)         -         471,853,242           Motor Vehicles         24,772,053         755,808         (2,868,257)         -         22,659,604           Total         941,793,701         62,397,662         (66,497,516)         -         937,693,847           Less Allowance for impairment         Building and building decorations         57,665         362,948         (57,665)         -         362,948           Appraised value - net         Land and land improvement         454,263,154         -         -         -         454,263,154           Building and building improvement         39,192,545         -         (2,140,090)         -         37,052,455           Property, plant and equipment appraised value - net         493,455,699	Total	2,114,337,695	38,054,656	(68,106,777)		2,084,285,574		
Building and building improvement 234,258,795 24,082,421 (63,757) - 258,277,459 Building and building decorations 153,716,342 4,767,366 (23,849,964) - 134,633,744  Demolition cost 17,060,684 17,060,684  Office equipment 482,310,307 29,258,473 (39,715,538) - 471,853,242  Motor Vehicles 24,772,053 755,808 (2,868,257) - 22,659,604  Total 941,793,701 62,397,662 (66,497,516) - 937,693,847  Less Allowance for impairment  Building and building decorations 57,665 362,948 (57,665) - 362,948  Appraised value - net  Land and land improvement 454,263,154 454,263,154  Building and building improvement 39,192,545 - (2,140,090) - 37,052,455  Property, plant and equipment appraised value - net 493,455,699 - (2,140,090) - 491,315,609	Less Accumulated depreciation							
Building and building decorations  153,716,342	Land and land improvement	29,675,520	3,533,594	-	-	33,209,114		
Demolition cost 17,060,684 17,060,684  Office equipment 482,310,307 29,258,473 (39,715,538) - 471,853,242  Motor Vehicles 24,772,053 755,808 (2,868,257) - 22,659,604  Total 941,793,701 62,397,662 (66,497,516) - 937,693,847  Less Allowance for impairment  Building and building decorations 57,665 362,948 (57,665) - 362,948  Appraised value - net  Land and land improvement 454,263,154 454,263,154  Building and building improvement 39,192,545 - (2,140,090) - 37,052,455  Property, plant and equipment appraised value - net 493,455,699 - (2,140,090) - 491,315,605	Building and building improvement	234,258,795	24,082,421	(63,757)	-	258,277,459		
Office equipment         482,310,307         29,258,473         (39,715,538)         -         471,853,242           Motor Vehicles         24,772,053         755,808         (2,868,257)         -         22,659,604           Total         941,793,701         62,397,662         (66,497,516)         -         937,693,847           Less Allowance for impairment         8         57,665         362,948         (57,665)         -         362,948           Total         57,665         362,948         (57,665)         -         362,948           Appraised value - net         454,263,154         -         -         -         454,263,154           Building and building improvement         39,192,545         -         (2,140,090)         -         37,052,455           Property, plant and equipment appraised value - net         493,455,699         -         (2,140,090)         -         491,315,608	Building and building decorations	153,716,342	4,767,366	(23,849,964)	-	134,633,744		
Motor Vehicles         24,772,053         755,808         (2,868,257)         -         22,659,604           Total         941,793,701         62,397,662         (66,497,516)         -         937,693,847           Less Allowance for impairment         Building and building decorations         57,665         362,948         (57,665)         -         362,948           Total         57,665         362,948         (57,665)         -         362,948           Appraised value - net         454,263,154         -         -         -         454,263,154           Building and building improvement         39,192,545         -         (2,140,090)         -         37,052,455           Property, plant and equipment appraised value - net         493,455,699         -         (2,140,090)         -         491,315,605	Demolition cost	17,060,684	-	-,		17,060,684		
Total 941,793,701 62,397,662 (66,497,516) - 937,693,847  Less Allowance for impairment  Building and building decorations 57,665 362,948 (57,665) - 362,948  Total 57,665 362,948 (57,665) - 362,948  Appraised value - net  Land and land improvement 454,263,154 454,263,154  Building and building improvement 39,192,545 - (2,140,090) - 37,052,455  Property, plant and equipment appraised value - net 493,455,699 - (2,140,090) - 491,315,605	Office equipment	482,310,307	29,258,473	(39,715,538)	=	471,853,242		
Less Allowance for impairment         Building and building decorations       57,665       362,948       (57,665)       - 362,948         Total       57,665       362,948       (57,665)       - 362,948         Appraised value - net         Land and land improvement       454,263,154       454,263,154         Building and building improvement       39,192,545       - (2,140,090)       - 37,052,455         Property, plant and equipment appraised value - net       493,455,699       - (2,140,090)       - 491,315,609	Motor Vehicles	24,772,053	755,808	(2,868,257)		22,659,604		
Building and building decorations 57,665 362,948 (57,665) - 362,948  Total 57,665 362,948 (57,665) - 362,948  Appraised value - net  Land and land improvement 454,263,154 454,263,154  Building and building improvement 39,192,545 - (2,140,090) - 37,052,455  Property, plant and equipment appraised value - net 493,455,699 - (2,140,090) - 491,315,605	Total	941,793,701	62,397,662	(66,497,516)		937,693,847		
Total 57,665 362,948 (57,665) - 362,948  Appraised value - net  Land and land improvement 454,263,154 454,263,154  Building and building improvement 39,192,545 - (2,140,090) - 37,052,455  Property, plant and equipment appraised value - net 493,455,699 - (2,140,090) - 491,315,609	Less Allowance for impairment		-					
Appraised value - net         Land and land improvement       454,263,154       -       -       454,263,154         Building and building improvement       39,192,545       -       (2,140,090)       -       37,052,455         Property, plant and equipment appraised value - net       493,455,699       -       (2,140,090)       -       491,315,605	Building and building decorations	57,665	362,948	(57,665)		362,948		
Land and land improvement       454,263,154       -       -       454,263,154         Building and building improvement       39,192,545       -       (2,140,090)       -       37,052,455         Property, plant and equipment appraised value - net       493,455,699       -       (2,140,090)       -       491,315,609	Total	57,665	362,948	(57,665)		362,948		
Building and building improvement 39,192,545 - (2,140,090) - 37,052,455  Property, plant and equipment appraised value - net 493,455,699 - (2,140,090) - 491,315,605	Appraised value - net							
Property, plant and equipment appraised  value - net 493,455,699 - (2,140,090) - 491,315,609	Land and land improvement	454,263,154	=:		=	454,263,154		
value - net 493,455,699 - (2,140,090) - 491,315,609	Building and building improvement	39,192,545		(2,140,090)		37,052,455		
	Property, plant and equipment appraised							
Property, plant and equipment - net 1,665,942,028 1,637,544,388	value - net	493,455,699		(2,140,090)		491,315,609		
	Property, plant and equipment - net	1,665,942,028				1,637,544,388		



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	Consolidated financial statements						
	Balance as at	Trans	saction during the ye	ar	Balance as at		
	January	Additions	Deduction	Transfer In (out)	December		
	1, 2020				31, 2020		
Cost							
Land and land improvement	479,007,312	15,000,000	-	4,998,481	499,005,793		
Building and building improvement	820,646,422	748,241	(973,901)	3,916,514	824,337,276		
Building and building decorations	183,265,341	4,522,991	(24,292,580)	-	163,495,752		
Demolition cost	17,060,684	-	-	-	17,060,684		
Office equipment	575,924,637	11,197,402	(23,511,284)	3,211,236	566,821,991		
Motor Vehicles	35,683,288	-	(7,759,044)	-	27,924,244		
Construction in progress	5,895,677	24,995,666	-	(15,199,388)	15,691,955		
Total	2,117,483,361	56,464,300	(56,536,809)	(3,073,157)	2,114,337,695		
Less Accumulated depreciation							
Land and land improvement	26,888,913	2,786,607	·-	-	29,675,520		
Building and building improvement	211,013,483	23,759,756	(514,444)	-	234,258,795		
Building and building decorations	165,951,113	10,972,075	(23,206,846)	-	153,716,342		
Demolition cost	17,060,684	-	-	-	17,060,684		
Office equipment	470,415,574	33,988,119	(22,093,386)	1-1	482,310,307		
Motor Vehicles	31,348,631	1,182,444	(7,759,022)		24,772,053		
Total	922,678,398	72,689,001	(53,573,698)		941,793,701		
Less Allowance for impairment							
Building and building decorations	914,991	57,665	(914,991)		57,665		
Total	914,991	57,665	(914,991)	=	57,665		
Appraised value - net							
Land and land improvement	454,263,154	-	-	-	454,263,154		
Building and building improvement	41,338,500	-	(2,145,955)		39,192,545		
Property, plant and equipment							
appraised value - net	495,601,654		(2,145,955)	-	493,455,699		
Property, plant and equipment - net	1,689,491,626				1,665,942,028		
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	. Separate financial statements						
	Balance as at	Tran	saction during the ye	ar	Balance as at		
¥1	December	Additions	Deduction	Transfer In (out)	December		
	31, 2020				31, 2021		
Cost							
Land and land improvement	364,160,894	-	-	=	364,160,894		
Building and building improvement	553,793,229	-	-	-	553,793,229		
Building and building decorations	163,497,258	202,700	(24,200,286)	-	139,499,672		
Demolition cost	17,060,684	-		-	17,060,684		
Office equipment	480,285,230	1,804,269	(38,604,340)	-	443,485,159		
Motor Vehicles	26,227,144	-	(2,954,179)	-	23,272,965		
Construction in progress	82,949			=	82,949		
Total	1,605,107,388	2,006,969	(65,758,805)		1,541,355,552		
Less Accumulated depreciation							
Land and land improvement	6,539,117	868,049	-	-	7,407,166		
Building and building improvement	96,968,703	13,247,802	-	-	110,216,505		
Building and building decorations	153,715,793	4,767,366	(23,849,964)	=	134,633,195		
Demolition cost	17,060,684	-	-	-	17,060,684		
Office equipment	417,227,297	22,592,958	(37,557,899)	=	402,262,356		
Motor Vehicles	23,074,954	755,808	(2,868,257)	=	20,962,505		
Total	714,586,548	42,231,983	(64,276,120)		692,542,411		
Less Allowance for impairment							
Building and building decorations	57,665	362,948	(57,665)		362,948		
Total	57,665	362,948	(57,665)		362,948		
Appraised value - net							
Land and land improvement	453,344,554	-	-	-	453,344,554		
Building and building improvement	20,620,079		(712,266)		19,907,813		
Property, plant and equipment							
appraised value - net	473,964,633		(712,266)		473,252,367		
Property, plant and equipment - net	1,364,427,808				1,321,702,560		
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	Separate financial statements						
	Balance as at	at Transaction during the year		Balance as at			
	January 1, 2020	Additions	Deduction	Transfer In (out)	December 31, 2020		
Cost							
Land and land improvement	364,160,894	-	-	-	364,160,894		
Building and building improvement	553,793,229	-	Y <del>-</del> X	-	553,793,229		
Building and building decorations	183,266,847	4,522,991	(24,292,580)	-	163,497,258		
Demolition cost	17,060,684	-	-	-	17,060,684		
Office equipment	498,620,352	2,468,525	(20,868,647)	65,000	480,285,230		
Motor Vehicles	33,986,188	-	(7,759,044)	-	26,227,144		
Construction in progress	2,571,748	649,358	-	(3,138,157)	82,949		
Total	1,653,459,942	7,640,874	(52,920,271)	(3,073,157)	1,605,107,388		
Less Accumulated depreciation							
Land and land improvement	5,668,690	870,427	-	-1	6,539,117		
Building and building improvement	83,684,606	13,284,097	-	-	96,968,703		
Building and building decorations	165,950,564	10,972,075	(23,206,846)	-	153,715,793		
Demolition cost	17,060,684	-	-	-	17,060,684		
Office equipment	408,218,496	28,472,202	(19,463,401)	-	417,227,297		
Motor Vehicles	29,840,038	993,938	(7,759,022)		23,074,954		
Total	710,423,078	54,592,739	(50,429,269)	_	714,586,548		
Less Allowance for impairment							
Building and building decorations	914,991	57,665	(914,991)		57,665		
Total	914,991	57,665	(914,991)		57,665		
Appraised value - net							
Land and land improvement	453,344,554	-	-	-	453,344,554		
Building and building improvement	21,334,297		(714,218)		20,620,079		
Property, plant and equipment							
appraised value - net	474,678,851		(714,218)	-	473,964,633		
Property, plant and equipment - net	1,416,800,724				1,364,427,808		

The Group arranged for an independent professional value to appraise the value of certain assets in 2017 on an asset-by-asset basis (Level 3). as follows:

Land was revalued using the Market approach.

Buildings were revalued using the Cost approach, which represents the estimated cost to construct a new building at the current replacement cost less depreciation based on useful life.



As at December 31,2021 and 2020, certain building and equipment were fully depreciated but are still in use of the Group. The gross carrying amount before deducting accumulated depreciation and allowance for impairment loss of those assets amounted Baht 681.95 million and Baht 652.26 million respectively, (Separate financial statements Baht 624.19 million and Baht 596.94 million, respectively.

The Company mortgaged the land and constructions thereon where the distribution centre is situated to secure against credit facilities granted by a commercial bank (Notes 16, 20 and 34 to the financial statements).

## 14. RIGHT-OF-USE ASSETS

This account consisted of:

December   Additions   Change in   December   31, 2020   conditions/ written-off
31, 2020   conditions/ written-off   31, 2021
Cost         written-off           Leasehold rights on land         10,030,858         -         -         10,030,858           Leasehold rights on buildings         173,460,075         -         -         173,460,075
Cost         Iteasehold rights on land         10,030,858         -         -         10,030,858           Leasehold rights on buildings         173,460,075         -         -         173,460,075
Leasehold rights on land       10,030,858       -       -       10,030,858         Leasehold rights on buildings       173,460,075       -       -       173,460,075
Leasehold rights on buildings 173,460,075 - 173,460,075
Rental area 404,457,378 14,415,666 (6,244,946) 412,628,098
Rental area improvement 214,637,627 4,588,235 (3,431,917) 215,793,945
Demolition cost 19,844,205 228,297 (26,437) 20,046,065
Rental vehicles 7,225,352 8,133,692 (3,281,699) 12,077,345
Total 829,655,495 27,365,890 (12,984,999) 844,036,386
Less Accumulated depreciation
Leasehold rights on land 4,792,633 285,258 - 5,077,891
Leasehold rights on buildings 150,482,234 7,322,169 - 157,804,403
Rental area 84,393,241 82,934,377 (2,533,976) 164,793,642
Rental area improvement 188,755,675 10,157,738 (3,431,628) 195,481,785
Demolition cost 19,233,083 335,729 (19,737) 19,549,075
Rental vehicles 2,984,865 2,889,870 (3,281,699) 2,593,036
Total 450,641,731 103,925,141 (9,267,040) 545,299,832
Right-of-use assets - net 379,013,764 298,736,554



	Baht				
	Separate financial statements				
	Balance as at	Transaction dur	ing the year	Balance as at	
	January	Additions	Change in	December	
	1, 2020		conditions/	31, 2020	
			written-off		
Cost					
Leasehold rights on land	10,030,858			10,030,858	
Leasehold rights on buildings	214,870,600	-	(41,410,525)	173,460,075	
Rental area	404,845,567	<b>.</b>	(388,189)	404,457,378	
Rental area improvement	214,637,627	•	-	214,637,627	
Demolition cost	19,844,205	-	-	19,844,205	
Rental vehicles	7,225,352			7,225,352	
Total	871,454,209	·	(41,798,714)	829,655,495	
Less Accumulated depreciation					
Leasehold rights on land	4,506,594	286,039	-	4,792,633	
Leasehold rights on buildings	184,552,139	7,340,617	(41,410,522)	150,482,234	
Rental area	-	84,419,164	(25,923)	84,393,241	
Rental area improvement	182,723,982	6,031,693	-	188,755,675	
Demolition cost	18,846,383	386,700	-	19,233,083	
Rental vehicles		2,984,865		2,984,865	
Total	390,629,098	101,449,078	(41,436,445)	450,641,731	
Right-of-use assets - net	480,825,111			379,013,764	
		D 1			
		Bal Separate financ			
	Balance as at	Transaction du		Balance as at	
	December	Additions	Change in	December	
	31, 2020	raditions	conditions/	31, 2021	
	31, 2020		written-off	51, 2021	
0.34		-	written-ori		
Cost Leasehold rights on buildings	173,460,075	_	_	173,460,075	
Rental area	386,745,726	6,136,151	(6,244,946)	386,636,931	
Rental area improvement	214,637,627	4,588,235	(3,431,917)	215,793,945	
Demolition cost	19,844,205	228,297	(26,437)	20,046,065	
Rental vehicles	7,225,352	8,133,692	(3,281,699)	12,077,345	
Total	801,912,985	19,086,375	(12,984,999)	808,014,361	
Less Accumulated depreciation					
Leasehold rights on buildings	150,482,234	7,322,169	-	157,804,403	
Rental area	83,140,559	81,409,135	(2,533,976)	162,015,718	
Rental area improvement	188,755,675	10,157,738	(3,431,628)	195,481,785	
Demolition cost	19,233,083	335,729	(19,737)	19,549,075	
Rental vehicles	2,984,865	2,889,870	(3,281,699)	2,593,036	
Total	444,596,416	102,114,641	(9,267,040)	537,444,017	
-11-	257 216 560			270 570 244	

357,316,569

Right-of-use assets - net

270,570,344



D	0	h	4

	Separate financial statements					
	Balance as at Transaction during the year		ring the year	Balance as at		
	January	Additions	Change in	December		
	1, 2020		conditions/	31, 2020		
			written-off			
Cost						
Leasehold rights on buildings	214,870,600	-	(41,410,525)	173,460,075		
Rental area	386,745,726	-	=	386,745,726		
Rental area improvement	214,637,627	-	-	214,637,627		
Demolition cost	19,844,205	×	-	19,844,205		
Rental vehicles	7,225,352		-	7,225,352		
Total	843,323,510		(41,410,525)	801,912,985		
Less Accumulated depreciation						
Leasehold rights on buildings	184,552,139	7,340,617	(41,410,522)	150,482,234		
Rental area	-	83,140,559	-	83,140,559		
Rental area improvement	182,723,982	6,031,693	·· -	188,755,675		
Demolition cost	18,846,383	386,700	-	19,233,083		
Rental vehicles	-	2,984,865	-	2,984,865		
Total	386,122,504	99,884,434	(41,410,522)	444,596,416		
Right-of-use assets - net	457,201,006			357,316,569		

The whole amount of the leasehold on buildings represented leased areas in leading shopping centers in order to open SE-ED Book Center. The terms of these leaseholds range between 10 to 30 years.

The whole amount of the leasehold rights consisted of two land lease agreements which the subsidiary entered into with its shareholders totalling Baht 10 million. It is related to the lease of land area of approximately 20 rais for the period of 30 years and the year 2021 land lease agreements with director, Baht 15.62 million. It is related to the lease of land area of approximately 5 rais for the period of 30 years for the purpose of operating an education institute.

### 15. INTANGIBLE ASSETS

This account consisted of:

	Baht						
	Consolidated financial statements						
	Balance as at	Balance as at					
	December	Additions	Deduction	December			
	31, 2020			31, 2021			
Cost							
Computer program	52,570,927	-	-	52,570,927			
Less Accumulated amortization	46,358,434	1,508,115	-	47,866,549			
Intangible assets - net	6,212,493			4,704,378			



	Baht					
	Consolidated financial statements					
	Balance as at	Transaction du	Transaction during the year			
	December	Additions	Deduction	December		
	31, 2019			31, 2020		
Cost						
Computer program	48,659,097	4,201,195	(289,365)	52,570,927		
Less Accumulated amortization	45,715,915	931,869	(289,350)	46,358,434		
Intangible assets - net	2,943,182		-	6,212,493		
	Baht					
		Separate financial statements				
	Balance as at	Transaction du	Balance as at			
	December	Additions	Deduction	December		
	31, 2020			31, 2021		
Cost		4.5				
Computer program	52,033,045	-	-	52,033,045		
Less Accumulated amortization	46,091,488	1,503,455	ı-	47,594,943		
Intangible assets - net	5,941,557			4,438,102		
		Ba	aht			
		Separate finan	cial statements			
	Balance as at	Transaction d	uring the year	Balance as at		
	December	Additions	Deduction	December		
	31, 2019			31, 2020		
Cost						
Computer program	48,265,665	4,056,745	(289,365)	52,033,045		
Less Accumulated amortization	45,451,141	929,697	(289,350)	46,091,488		
Intangible assets - net	2,814,524			5,941,557		

# 16. OVERDRAFTS AND SHORT-TERM LOANS FROM FINANCIAL INSTITUTIONS

As at December 31, 2021 and 2020, the Company has the short-term loans amount of Baht 140 million and 140.00 million, respectively, in the form of promissory in the amount of Baht 220.00 million notes in the not over 3 months with interest rate of 2.95% - 3.10% per annum and guaranteed by mortgaging the land with buildings (Note 34 to the financial statements).



## 17. TRADE AND OTHER CURRENT PAYABLES

This account consisted of:

	Baht					
	Consolidated fina	ncial statements	Separate finance	cial statements		
	2021	2020	2021	2020		
Trade payable - related parties	=	¥	9,237	7,482		
Trade payable - other companies	385,487,154	486,491,843	384,037,499	485,419,959		
Accrued expenses	57,230,573	62,281,629	44,213,747	50,608,447		
Other payables for purchase of assets	735,309	622,025	347,784	429,901		
Notes payable	574,824	40,885	574,824	40,885		
Other payables	29,476,645	23,903,331	29,475,279	23,903,331		
Total	473,504,505	573,339,713	458,658,370	560,410,005		

## 18. INCOME RECEIVED IN ADVANCE

This account consisted of:

	Baht		
	Consolidated financial statements		
	2021 2020		
Income received in advance - not yet recognized	103,999,103	108,639,180	
Less Income received in advance recognizable within one year	(63,935,223)	(65,137,053)	
Net	40,063,880	43,502,127	

Movements of income received in advance for the years ended December 31, 2021 and 2020, as follows:

	Baht					
	Consolidated financial statements					
	Initial entrance fee Education Total					
		supporting fee				
Balance as at January 1, 2020	45,900,958	55,061,182	100,962,140			
Add Increase during the year	15,230,000	209,090,199	224,320,199			
Less Income recognition during the year	(10,164,882)	(206,364,377)	(216,529,259)			
Less Returned due to resignation of students	(80,000)	(33,900)	(113,900)			
Balance as at December 31, 2020	50,886,076	57,753,104	108,639,180			
Add Increase during the year	14,639,500	199,385,252	214,024,752			
Less Income recognition during the year	(14,253,662)	(197,812,073)	(212,065,735)			
<u>Less</u> Returned due to resignation of students	(140,000)	(6,459,094)	(6,599,094)			
Balance as at December 31, 2021	51,131,914	52,867,189	103,999,103			
	/		-2			



#### 19. OTHER CURRENT LIABILITIES

This account consisted of:

	Baht				
	Consolidated financial statements		Separate finance	cial statements	
	2021 2020		2021	2020	
Coupon and prepaid card payable	13,622,435	17,414,267	13,622,435	17,414,267	
Accrued withholding tax	1,550,983	1,709,939	1,283,959	1,344,617	
Unearned income	3,074,456	2,863,365	2,630,656	2,130,080	
Advance received for purchasing books	1,789,567	2,193,264	1,789,567	2,193,264	
Others	3,626,603	5,308,473	2,465,755	3,270,192	
Total	23,664,044	29,489,308	21,792,372	26,352,420	

#### 20. LONG-TERM LOANS

This account consisted of:

			Baht				
	Interest rate		Consolidated financial statements Separate financia			cial statements	
Loan	(%)	Repayment schedule	2021	2020	2021	2020	
1	THBFD 3M	Monthly instalment as from July 31, 2014					
	+ 3.85*	with the last instalment in September 30, 2021	17,560,000	44,380,000	17,560,000	44,380,000	
2	MLR-1.5	Monthly instalment as from November 30, 2014					
		with the last instalment in December 31, 2023	70,224,000	88,710,000	70,224,000	88,710,000	
3	THBFIX 6M	repayment on the 13th salary from the month of					
	+2.56	loan withdrawal starting September 30, 2021	96,650,000	100,000,000	96,650,000	100,000,000	
4	3.00 - 5.00**	Settlement at maturity date of the contracts	98,900,000	69,600,000	s=s	-	
5	2.00	3 <sup>rd</sup> year repayment starts April 14, 2022	20,000,000	20,000,000	20,000,000	20,000,000	
Total			303,334,000	322,690,000	204,434,000	253,090,000	
Less: C	Current portion		(62,302,000)	(76,574,000)	(62,302,000)	(30,874,000)	
Long-t	erm loans - net		241,032,000	246,116,000	142,132,000	222,216,000	

<sup>\*</sup> Interest expense rate in swap transaction agreement

The long-term loans were guaranteed with the land and buildings that was the location of the distribution center to guarantee any liabilities or obligations either already exist at the moment or will be held under such agreement (Note 34.3 to the financial statements).

Under such long agreement, the Company had to comply with some certain financial conditions specified in the agreement such as to maintain the debt ratio with interest to equity and leverage ratio, etc.

The Company had entered into the interest rate swap agreement of the credit limit loan No. 3 with the lender bank to exchange interest rate as specified in the loan agreement as floating interest rate plus the specified rate (Note 34.3 to the financial statements).

In April 2020, the Company has entered into a loan agreement (revised edition) to request a suspension of loans amounted No. 1 and 2 for 1 year from April 2020 to March 2021 by repayment of loan amounted No. 1 within June 2022 and loan amounted No. 2 within November 2024.

<sup>\*\*</sup> Unsecured long-term loan of subsidiary



## 21. LONG-TERM EMPLOYEE BENEFIT OBLIGATIONS

This account consisted of:

	Baht				
	Consolidated financial statements		Separate finance	cial statements	
	2021	2020	2021	2020	
Provision for compensation on employees'	62,855,291	59,001,829	49,285,720	50,269,043	
Provision for long service awards	17,966,689	23,566,862	17,966,689	23,566,862	
Total	80,821,980	82,568,691	67,252,409	73,835,905	

Movements of the long-term employee benefit obligations account are as follows:-

,	Baht				
	Consolidated financial statements		Separate financia	al statements	
	2021	2020	2021	2020	
Long-term employee benefit obligations					
at beginning of the year	82,568,691	85,450,839	73,835,905	77,014,231	
Included in profit or loss:					
Current service cost recognition	6,234,694	6,546,410	4,853,668	5,919,618	
Cost of interest	1,182,542	1,338,321	936,999	1,143,278	
Actuarial (gain) loss of other long-term benefits					
recognized-other long-term benefits	-	(1,404,606)	-	(1,404,606)	
Included in other comprehensive income:					
Experience adjustment	2,519,577		-	-	
Demographic assumption change	2,440,193	(1,733,461)	.ee	(1,733,461)	
Financial assumption changes	(3,823,231)	1,259,488	(4,653,452)	1,259,488	
Benefit paid during year	(10,300,486)	(8,888,300)	(7,720,711)	(8,362,643)	
Net long-term employee benefit obligations					
at the end of the year	80,821,980	82,568,691	67,252,409	73,835,905	

Long-term employee benefit expenses are recognised in profit or loss are as follows.

	Baht				
	Consolidated financial statements		Separate finance	cial statements	
	2021	2020	2021	2020	
Selling and administrative expenses	7,417,236	6,480,125	5,790,667	5,658,290	
Total expenses recognised in profit or loss	7,417,236	6,480,125	5,790,667	5,658,290	

As at December 31, 2021 and 2020, the Group expects to pay Baht 3.65 million and Baht 3.68 million, respectively of long-term employee benefits during the next year, (Separate financial statements Baht 3.65 million and Baht 3.68 million, respectively).

As at December 31,2021 and 2020, the weighted average duration of the liabilities for long-term employee benefit is 7-14 years and 7-14 years (Separate financial statements 7-14 years and 7 - 14 years, respectively)



Significant actuarial assumptions are summarised below.

		Percent				
	Consolidated fina	Consolidated financial statements		cial statements		
	2021	2020	2021	2020		
Discount rate	0.92 - 2.38	1.36 - 2.65	0.92 - 2.38	1.36 - 1.71		
Salary increase rate	4.00	4.00	4.00	4.00		
Staff turnover rate*	3.82 - 45.84	0.00 - 45.84	3.82 - 45.84	3.82 - 45.84		

Percentage change in the number of employees with high turnover rates are only part of the branches employees which rate is as well as the retail sector with an average turnover rate of approximately 30% to 60% per year.

The result of sensitivity analysis for significant assumptions that affect the present value of the long-term employee benefit obligation as at December 31, 2021 and 2020 are summarised below.

	Baht				
	2021				
	Consolidated finan	ncial statements	Separate financial statement		
	Increase	Decrease	Increase	Decrease	
Discount rate (0.5%)	(4,340,726)	4,680,520	(3,410,988)	3,665,639	
Salary increase rate (1%)	8,747,282	(7,597,438)	6,527,397	(5,704,270)	
Staff turnover rate (20%)	(12,057,338)	15,342,689	(9,826,884)	12,520,892	
	Baht				
	2020				
	Consolidated fina	ncial statements	Separate financ	ial statements	
	Increase	Decrease	Increase	Decrease	
Discount rate (0.5%)	(3,432,768)	3,656,015	(3,438,622)	3,703,560	
Salary increase rate (1%)	6,035,113	(5,282,436)	5,951,404	(5,207,292)	
Staff turnover rate (20%)	(8,921,069)	11,312,634	(8,832,375)	11,176,986	

## 22. PROVISION FOR DECOMMISSIONING COST

This account consisted of:

	Baht		
	Consolidated/Separate		
	financial statements		
	2021 2020		
Provision decommissioning costs	41,784,965	45,828,492	
Less deffered interest	(142,108)	(198,791)	
Net	41,642,857	45,629,701	

The Company had recognized the provisions of decommissioning costs under the Company area lease agreement as the Company had obligation to demolish after the expiration of the area lease agreements for office buildings, branches



# 23. DEFERRED TAX ASSETS AND LIABILITIES

Deferred tax assets and liabilities are as follows:-

Baht					
Consolidated finan	cial statements	Separate financia	l statements		
2021	2020	2021	2020		
60,594,611	60,493,141	60,478,611	60,377,141		
(98,385,913)	(98,783,131)	(94,773,265)	(94,884,918)		
(37,791,302)	(38,289,990)	(34,294,654)	(34,507,777)		
	2021 60,594,611 (98,385,913)	Consolidated financial statements       2021     2020       60,594,611     60,493,141       (98,385,913)     (98,783,131)	Consolidated financial statements         Separate financia           2021         2020         2021           60,594,611         60,493,141         60,478,611           (98,385,913)         (98,783,131)         (94,773,265)		

Baht

The components of deferred tax assets and liabilities are as follows:

		Da	ut	
		Consolidated fina	ncial statements	
	Balance as at	Income (expenses	) during the year	Balance as at
	December	In profit or loss	In other	December
	31, 2020		comprehensive	31, 2021
			income	
Deferred tax assets:				
Unrealized loss from derivatives	1,002,960	(517,516)	-	485,444
Allowance for expected credit losses and goods returns	763,124	(168,191)	=	594,933
Allowance for dilapidated and slow moving	34,828,628	2,817,362	-	37,645,990
Allowance for assets impairment	11,533	61,056		72,589
Provision for decommissioning costs	9,003,715	(774,542)	: <b>-</b> :	8,229,173
Provision for impairment of investment in associate	116,000	-	·	116,000
Employee benefits obligations	14,767,181	(386,009)	(930,690)	13,450,482
Total	60,493,141	1,032,160	(930,690)	60,594,611
Deferred tax liabilities:				
Unrealized gains from changes in investment values	31,435	(21,410)	-	10,025
Surplus on revaluation of assets	98,691,139	(206,536)	(221,482)	98,263,121
Right-of-use assets	60,557	52,210		112,767
Total	98,783,131	(175,736)	(221,482)	98,385,913
		Ba	ıht	
		Consolidated fina	ancial statements	
	Balance as at	Income (expense	s) during the year	Balance as at
	January	In profit or loss	In other	December
	1, 2020		comprehensive	31, 2020
			income	
Deferred tax assets:				
Unrealized loss from derivatives	122,280	880,680	-	1,002,960
Allowance for expected credit losses and goods returns	1,877,255	(1,114,131)	-	763,124
Allowance for dilapidated and slow moving	33,103,713	1,724,915	-	34,828,628
Allowance for assets impairment	182,999	(171,466)	-	11,533
Provision for decommissioning costs	8,903,106	100,609		9,003,715
Provision for impairment of investment in associate	116,000	-	=	116,000
Employee benefits obligations	15,402,846	(540,870)	(94,795)	14,767,181
Total	59,708,199	879,737	(94,795)	60,493,141
Deferred tax liabilities:				
Unrealized gains from changes in investment values		31,435	-	31,435
Surplus on revaluation of assets	99,120,323	(429,184)	-	98,691,139
Right-of-use assets	-	60,557		60,557
Total	99,120,323	(337,192)		98,783,131



_	Baht				
		Separate financ	ial statements		
	Balance as at	Income (expenses	during the year	Balance as at	
	December	In profit or loss	In other	December	
	31, 2020		comprehensive	31, 2021	
_			income		
Deferred tax assets:				v	
Unrealized loss from derivatives	1,002,960	(517,516)	-	485,444	
Allowance for expected credit losses and goods returns	763,124	(168,191)	-	594,933	
Allowance for dilapidated and slow moving	34,828,628	2,817,362	-	37,645,990	
Allowance for assets impairment	11,533	61,056	-	72,589	
Provision for decommissioning costs	9,003,715	(774,542)	×	8,229,173	
Employee benefits obligations	14,767,181	(386,009)	(930,690)	13,450,482	
Total	60,377,141	1,032,160	(930,690)	60,478,611	
Deferred tax liabilities:					
Unrealized gains from changes in investment values	31,435	(21,410)	-	10,025	
Surplus on revaluation of assets	94,792,926	(142,453)	-	94,650,473	
Right-of-use assets	60,557	52,210	-	112,767	
Total	94,884,918	(111,653)	-	94,773,265	
=					
_		Ba	ht		
-		Ba Separate financ	16 (20)		
	Balance as at		ial statements	Balance as at	
-	Balance as at January	Separate finance	ial statements	Balance as at December	
-		Separate finance	cial statements  c) during the year		
-	January	Separate finance	ial statements ) during the year In other	December	
Deferred tax assets :	January	Separate finance	oial statements  o) during the year  In other  comprehensive	December	
Deferred tax assets : Unrealized loss from derivatives	January	Separate finance	oial statements  o) during the year  In other  comprehensive	December	
	January 1, 2020	Separate finance Income (expenses In profit or loss	oial statements  o) during the year  In other  comprehensive	December 31, 2020	
Unrealized loss from derivatives	January 1, 2020 122,280	Separate finance Income (expenses In profit or loss  880,680	oial statements  o) during the year  In other  comprehensive	December 31, 2020 	
Unrealized loss from derivatives Allowance for expected credit losses and goods returns	January 1, 2020  122,280 1,877,255	Income (expenses In profit or loss  880,680 (1,114,131)	oial statements  o) during the year  In other  comprehensive	December 31, 2020 1,002,960 763,124	
Unrealized loss from derivatives  Allowance for expected credit losses and goods returns  Allowance for dilapidated and slow moving	January 1, 2020  122,280 1,877,255 33,103,713	Separate finance Income (expenses In profit or loss  880,680 (1,114,131) 1,724,915	oial statements  o) during the year  In other  comprehensive	1,002,960 763,124 34,828,628	
Unrealized loss from derivatives  Allowance for expected credit losses and goods returns  Allowance for dilapidated and slow moving  Allowance for assets impairment	January 1, 2020  122,280 1,877,255 33,103,713 182,999	Separate finance Income (expenses In profit or loss  880,680 (1,114,131) 1,724,915 (171,466)	oial statements  o) during the year  In other  comprehensive	1,002,960 763,124 34,828,628 11,533	
Unrealized loss from derivatives Allowance for expected credit losses and goods returns Allowance for dilapidated and slow moving Allowance for assets impairment Provision for decommissioning costs	January 1, 2020  122,280 1,877,255 33,103,713 182,999 8,903,106	Separate finance Income (expenses In profit or loss  880,680 (1,114,131) 1,724,915 (171,466) 100,609	ial statements ) during the year  In other comprehensive income	1,002,960 763,124 34,828,628 11,533 9,003,715	
Unrealized loss from derivatives Allowance for expected credit losses and goods returns Allowance for dilapidated and slow moving Allowance for assets impairment Provision for decommissioning costs Employee benefits obligations	January 1, 2020  122,280 1,877,255 33,103,713 182,999 8,903,106 15,402,846	Separate finance Income (expenses In profit or loss  880,680 (1,114,131) 1,724,915 (171,466) 100,609 (540,870)	ial statements  ) during the year  In other comprehensive income  (94,795)	1,002,960 763,124 34,828,628 11,533 9,003,715 14,767,181	
Unrealized loss from derivatives Allowance for expected credit losses and goods returns Allowance for dilapidated and slow moving Allowance for assets impairment Provision for decommissioning costs Employee benefits obligations Total	January 1, 2020  122,280 1,877,255 33,103,713 182,999 8,903,106 15,402,846	Separate finance Income (expenses In profit or loss  880,680 (1,114,131) 1,724,915 (171,466) 100,609 (540,870)	ial statements  ) during the year  In other comprehensive income  (94,795)	1,002,960 763,124 34,828,628 11,533 9,003,715 14,767,181	
Unrealized loss from derivatives Allowance for expected credit losses and goods returns Allowance for dilapidated and slow moving Allowance for assets impairment Provision for decommissioning costs Employee benefits obligations Total Deferred tax liabilities:	January 1, 2020  122,280 1,877,255 33,103,713 182,999 8,903,106 15,402,846	Separate finance Income (expenses In profit or loss  880,680 (1,114,131) 1,724,915 (171,466) 100,609 (540,870) 879,737	ial statements  ) during the year  In other comprehensive income  (94,795)	1,002,960 763,124 34,828,628 11,533 9,003,715 14,767,181 60,377,141	
Unrealized loss from derivatives Allowance for expected credit losses and goods returns Allowance for dilapidated and slow moving Allowance for assets impairment Provision for decommissioning costs Employee benefits obligations Total  Deferred tax liabilities: Unrealized gains from changes in investment values	January 1, 2020  122,280 1,877,255 33,103,713 182,999 8,903,106 15,402,846 59,592,199	Separate finance Income (expenses In profit or loss  880,680 (1,114,131) 1,724,915 (171,466) 100,609 (540,870) 879,737	ial statements  ) during the year  In other comprehensive income  (94,795)	1,002,960 763,124 34,828,628 11,533 9,003,715 14,767,181 60,377,141	
Unrealized loss from derivatives Allowance for expected credit losses and goods returns Allowance for dilapidated and slow moving Allowance for assets impairment Provision for decommissioning costs Employee benefits obligations Total Deferred tax liabilities: Unrealized gains from changes in investment values Surplus on revaluation of assets	January 1, 2020  122,280 1,877,255 33,103,713 182,999 8,903,106 15,402,846 59,592,199	Separate finance Income (expenses In profit or loss  880,680 (1,114,131) 1,724,915 (171,466) 100,609 (540,870) 879,737  31,435 (142,843)	ial statements  ) during the year  In other comprehensive income  (94,795)	1,002,960 763,124 34,828,628 11,533 9,003,715 14,767,181 60,377,141	



## 24. LEASE LIABILITIES

24.1 The carrying amounts of lease liabilities and the movement for the years ended December 31, 2021 and 2020 are presented below.

_	Baht					
	Consolidated fina	ncial statements	Separate financial statements			
	2021	2020	2021	2020		
As at January 1	268,214,081	354,176,699	251,753,089	337,570,180		
Accretion of rental	21,633,214	-	13,353,699	<b></b>		
Accretion of interest	6,120,495	3,347,201	5,683,626	3,240,011		
Payments	(72,499,735)	(74,918,637)	(71,143,180)	(74,918,637)		
Decrease from rental reduction	(18,582,226)	(14,138,465)	(18,582,226)	(14,138,465)		
Decrease from contract cancellation	(3,510,283)	(252,717)	(3,510,283)			
As at December 31	201,375,546	268,214,081	177,554,725	251,753,089		
<u>Less</u> : current portion	(82,069,723)	(85,040,589)	(80,523,544)	(83,789,639)		
Lease liabilities - net of current portion	119,305,823	183,173,492	97,031,181	167,963,450		

As at December 31, 2021 and 2020, the payment of these contracts are as follow:-

	Baht					
		Consolidated financial statements				
•	As at December 31, 2021			As	at December 31, 202	0
	Principal	Interest expenses	Total	Principal	Interest expenses	Total
Payment due within 1 year	82,069,723	10,496,380	92,566,103	85,040,589	5,707,831	90,748,420
Payment due over 1 year to 5 years	102,621,318	22,154,462	124,775,780	173,412,542	27,845,855	201,258,397
Payment due over 5 years	16,684,505	14,120,367	30,804,872	9,760,950	9,556,330	19,317,280
Total	201,375,546	46,771,209	248,146,755	268,214,081	43,110,016	311,324,097
·						

	Baht					
	Separate financial statements					
	As at December 31, 2021			As	at December 31, 202	.0
	Principal	Interest expenses	Total	Principal	Interest expenses	Total
Payment due within 1 year	80,523,544	9,920,947	90,444,491	83,789,639	5,602,226	89,391,865
Payment due over 1 year to 5 years	96,582,079	18,588,066	115,170,145	167,453,829	26,145,871	193,599,700
Payment due over 5 years	449,102	112,018	561,120	509,621	115,627	625,248
Total	177,554,725	28,621,031	206,175,756	251,753,089	31,863,724	283,616,813

24.2 Amounts recognized in the statement of comprehensive income for the years ended December 31, 2021 and 2020 as follow;

		Baht			
	Consolidated finan	Consolidated financial statements		cial statements	
	2021	2021 2020		2020	
Depreciation of right-of-use assets	86,109,506	87,925,335	84,299,006	86,360,691	
Interest expense	6,120,495	2,869,072	5,683,626	2,761,882	
Total	92,230,001	90,794,407	89,982,632	89,122,573	



For the years ended December 31, 2021 and 2020, the total cash outflow for leases on consolidated amount to Baht 66.38 million and Baht 73.54 million, respectively and separated financial statements amount to Baht 65.46 million and Baht 72.16 million, respectively.

#### 25. OTHER NON - CURRENT FINANCIAL LIABILITIES

As at December 31, 2021 and 2020, details of other non-current financial liabilities are as below.

	Baht				
	Consolidated fina	ancial statements	Separate financial statements		
	2021	2020	2021	2020	
Foreign exchange contracts outstanding					
Interest rate swap transaction	2,427,219	5,305,170	2,427,219	5,305,170	
Total other non-current financial liabilities	2,427,219	5,305,170	2,427,219	5,305,170	

#### 26. SURPLUS ON REVALUATION OF ASSETS

This represents surplus arising from revaluation of land and buildings. The surplus is amortized to retained earnings on a straight-line basis over the remaining life of the related assets.

	Baht					
	Consolidated fina	ancial statements	Separate finance	cial statements		
	2021 2020		2021	2020		
Beginning balance of the year	379,764,193	380,896,464	370,028,121	370,599,495		
Revaluations for the year	-	-	-	-		
Less: Amortization for the year	(1,129,177)	(1,132,271)	(569,813)	(571,374)		
Ending balance of the year	378,635,016	379,764,193	369,458,308	370,028,121		

Surplus on revaluation of assets can neither be offset against deficit nor used for dividend payment.

#### 27. STATUTORY RESERVE

## The Company

Pursuant to Section 116 of the Public Limited Companies Act B.E 2535, the Company is required to set aside to a statutory reserve at least 5% of its net profit after deducting accumulated deficit brought forward (if any), until the reserve reaches 10% of the registered capital. The statutory reserve is not available for dividend distribution. At present, the statutory reserve has fully been set aside.

#### Subsidiary

According to the Thai Civil and Commercial Code, the subsidiary is required to set aside to a statutory reserve an amount equal to at least 5% of its net profit each time the Company pay out a dividend, until such reserve reaches 10% of its registered share capital. The statutory reserve cannot be used for dividend payment.



# 28. EXPENSES BY NATURE

Significant expenses by nature are as follows:

	Baht				
	Consolidated fina	ancial statements	Separate financial statements		
	2021	2020	2021	2020	
Salary and wages and other employee benefits	387,160,573	397,374,075	245,269,544	268,511,676	
Depreciation and amortization	169,971,008	163,618,614	146,562,345	142,597,442	
Rental, service and utilities expenses	181,400,667	230,030,473	177,967,900	226,185,788	
Provision for diminution in value of receivables and inventorion	es 16,323,267	26,100,430	16,323,267	25,933,218	
Purchase of goods and raw materials used	1,030,986,260	1,158,979,380	1,010,039,859	1,131,113,711	
Changes in inventories of finished goods and work in process	(75,736,543)	(981,025)	(76,078,321)	(981,025)	
Expense variable by sales	37,874,870	42,300,592	37,874,870	42,300,592	

## 29. TAX EXPENSES

Components of income tax expenses for the years ended December 31, 2021 and 2020, consisted of:-

	Baht				
	Consolidated finar	ncial statements	Separate financial statements		
	2021	2020	2021	2020	
Income tax expenses shown in profit or loss:					
Current income tax:					
Income tax expense for the year	-	-	· -	-	
Deferred tax:	×				
Changes in temporary differences relating to					
the original recognition and reversal	(1,207,896)	(994,851)	(1,143,813)	(930,593)	
Total	(1,207,896)	(994,851)	(1,143,813)	(930,593)	

The reconciliation between accounting profit (loss) and income tax expense is shown below.

	Baht				
	Consolidated finar	ncial statements	Separate financia	l statements	
	2021	2020	2021	2020	
_		(Restated)			
Accounting profit (loss) before tax	(49,922,921)	(19,170,105)	(61,696,286)	(44,396,287)	
The applicable tax rate (%)	0%, 20%	0%, 20%	0%, 20%	0%, 20%	
Accounting profit (loss) before tax multiplied					
by income tax rate	(13,300,085)	(9,721,871)	(12,339,257)	(8,879,258)	
Temporary differences and taxable loss not recorded					
as deferred tax assets	11,280,800	9,710,814	11,279,759	9,818,043	
Effects of:					
Income not subject to tax	(44,296)	(44,416)	(940,000)	(930,000)	
Non-deductible expenses	2,354,886	2,784,230	2,354,886	2,784,230	
Additional expense deductions allowed	(1,499,201)	(3,723,608)	(1,499,201)	(3,723,608)	
Total	12,092,189	8,727,020	11,195,444	7,948,665	
(Income) tax expenses reported in the statement of income	(1,207,896)	(994,851)	(1,143,813)	(930,593)	
•				7	



#### 30. BASIC EARNINGS (LOSS) PER SHARE

Basic earnings (loss) per share is calculated by dividing profit (loss) for the year attributable to equity holders of the Company (excluding other comprehensive income) by the weighted average number of ordinary shares in issue during the year.

_	Consolidated financial statements		Separate financial statements	
	2021 2020		2021	2020
_		(Restated)		
Profit (loss) for the year				
Equity holders of the parent (Baht)	(57,080,301)	(33,433,076)	(60,552,473)	(43,465,694)
Weighted average number of ordinary shares (shares)	391,944,418	391,944,418	391,944,418	391,944,418
Basic earnings (loss) per share (Baht/share)	(0.146)	(0.085)	(0.154)	(0.111)

#### 31. OPERATION SEGMENT

Operating segment information is reported in a manner consistent with the internal reports of the Group that are regularly reviewed by the chief operating decision maker in order to make decisions about the allocation of resources to the segment and assess its performance.

The businesses of the Group is ship builder and ship repairer, manufacturing and trading marine equipment with the main operation in the single geographic area in Thailand. Segment performance is considered by revenue and gross profit and is also measured based on the Group's operating profit or loss, on a basis consistent with that used to measure the operating profit or loss in the financial statement.

The Group's revenue and gross profit information for the years ended December 31, 2021 and 2020 by segments are as follows:

				Millio	n Baht		_	
	Retail busin	ess segment	Other distribu	tion channels	School busin	ess segment	To	tal
	2021	2020	2021	2020	2021	2020	2021	2020
		(Restated)		(Restated)		(Restated)		(Restated)
External revenue	933.66	1,198.40	626.92	654.54	212.07	216.53	1,772.65	2,069.47
Total revenues	933.66	1,198.40	626.92	654.54	212.07	216.53	1,772.65	2,069.47
Gross profit from operating according								
to the segment	347.57	438.79	224.48	232.28	60.38	69.36	632.43	740.43
Unallocated income and expenses:								
Other income							44.01	51.68
Selling expenses							(436.57)	(513.46)
Administrative expenses							(267.42)	(281.13)
Finance costs							(22.37)	(16.60)
Share of gain from associated compar	nies						2	(0.08)
Income tax (expenses)							1.20	0.99
Profit (loss) for the year							(48.72)	(18.17)
As at December 31,								
Property, plant and equipment							1,637.54	1,665.94
Right-of-use assets							298.74	379.01
Leasehold rights on land and building	gs						4.70	6.21
Rental guarantee and deposit							24.97	25.51
Other assets							581.28	731.23
Total assets							2,547.23	2,807.90

The basis of pricing between the Group is consistent with that for third party transactions,



#### 32. PROVIDENT FUND

The Company and its employees have jointly established a provident fund in accordance with the Provident Fund Act B.E. 2530. By setting a policy both employees and the Company contribute to the fund monthly at the rate of 5% of basic salary. The fund, which is managed by CIMB - Principal Asset Management Co., Ltd., will be paid to employees upon termination in accordance with the fund rules.

The contribution payment to the Provident Fund year 2021 that had been impacted from the pandemic situation of COVID-19 no contributions are paid.

#### 33. COMMITMENTS AND CONTINGENT LIABILITIES

#### 33.1 Operating lease commitments

- 33.1.1 As December 31, 2021 the Company has entered into space rental agreements for use as branch offices, totalling 145 branches. The lease periods ranged from 1 to 20 years. Total rental and utility fees were approximately Baht 86.04 million per annum. Some of rental fees were calculated from the percentage of sales amounts of that branch.
- 33.1.2 As December 31, 2021 the Group has entered into several costs service related with the operations. The terms of the agreements are generally between 1 and 30 years.

The Group, future minimum lease payments required under operating leases contracts as at December 31, 2021 and 2020 as follow:

Baht						
Consolidated fina	ancial Statement	Separate financial Statement				
2021	2020	2021	2020			
57,483,566	55,253,237	57,483,566	55,253,237			
63,569,087	32,921,524	63,569,087	32,921,524			
4,563,930	5,085,522	4,563,930	5,085,522			
125,616,583	93,260,283	125,616,583	93,260,283			
	57,483,566 63,569,087 4,563,930	Consolidated financial Statement           2021         2020           57,483,566         55,253,237           63,569,087         32,921,524           4,563,930         5,085,522	2021     2020     2021       57,483,566     55,253,237     57,483,566       63,569,087     32,921,524     63,569,087       4,563,930     5,085,522     4,563,930			

#### 33.2 Guarantees

As at December 31, 2021, the Company has pledged the bank deposit of Baht 4.03 million to guarantee contractual performance and guarantee rental. In addition, other investments of Baht 0.50 million were pledged to guarantee the electricity usage and rental of head office.

#### 33.3 Long-term service commitments

33.3.1 The Company entered into agent appointment agreement with a foreign company for the contractual period of three years commencing from May 31, 2019 to October 31, 2022. Upon expiration of the term, the Agreement shall be automatically renewed for successive one year unless either party notifies the other of its intention in writing to terminate the Agreement.



33.3.2 The Company entered into three-year contracts allowing the use of copyrights with various authors which can be automatically renewed for successive three years, and agreed to pay remuneration at the percentage of the number of books published or sold.

#### 34. CREDIT LIMITS

As at December 31, 2021, the Company had the credit limits with the local financial institutions as follows:

- 34.1 The Company had 3 overdrafts limit amounted Baht 50 million by entering into the agreement with 3 financial institutions, carried MOR% per annum that consisted of:
  - 34.1.1) Two credit limits without guarantee amounted Baht 20 million and Baht 10 million, respectively.
  - 34.1.2) One credit limit with guarantee amounted Baht 20 million and guaranteed by mortgaging the land with buildings.
- 34.2 The Company had 2 short-term loan limits amounted Baht 220 million by entering into the agreement with two financial institutions in the form of promissory notes with maturity date not over three months and carried the interest rate of 2.95% 3.10% per annum that consisted of:
  - 34.2.1) One credit limit without guarantee amounted Baht 20 million.
  - 34.2.2) One credit limit with guarantee amounted Baht 200 million and guaranteed by mortgaging the land with buildings.
- 34.3 Long-term loan from financial institutions
  - 34.3.1 The Company had the long-term loan with a financial institution at the limit amount of Baht 20 million, with interest rate 2.00%, without collateral.
  - 34.3.2 The Company has the long-term loan with a financial institution guaranteed by a mortgage on land and buildings for 2 credit lines divided as:
    - 34.3.2.1) The loans amounted Baht 500 million consisted of:
      - Loan agreement amounted Baht 250 million at THBFIX 3M+3.85% per annum
      - Loan agreement amounted Baht 250 million at MLR-1.5% per annum
    - 34.3.2.2) Loan amounted Baht 100 million at THBFIX 6M + 2.56% per annum

## 35. CORRECTION OF ACCOUNTING ERROR

The Company had not recognized the share of other comprehensive income (loss) of investments in the associated company incurred from gain (loss) on valuation investments in available-for-sale securities recognized directly to the shareholders' equity. Therefore, the Company had to restate the financial statements retrospectively by adjusting the bringing forward of investments in the associated company and other components of the shareholders' equity as well as adjusting the share of profit and loss in the associated company recognized in the income statement and other comprehensive income statements for the year ended December 31, 2020, for the comparative presented. The impact on the financial statements can be summarized as follows:



	Baht						
	Consolidated financial statements						
	As a	t December 31, 20	20	As	s at January 1, 202	0	
	Before	Increase	After	Before	Increase	After	
		(decrease)			(decrease)		
Statement of financial position					v		
Non-current assets							
Investment in associated company	24,087,783	(3,422,725)	20,665,058	24,365,699	(3,976,414)	20,389,285	
Shareholders' equity							
Unappropriated	130,692,236	(307,020)	130,385,216	165,057,224	-	165,057,224	
Other components of shareholders' equity	379,764,193	(3,115,705)	376,648,488	380,896,491	(3,976,414)	376,920,077	
				Ва	ht		
			For t	he year ended	December 31, 2	2020	
			С	onsolidated fina	ancial statemen	ts	
			Before	Increase (	decrease)	After	
Statement of income					*		
Share of gain (loss) from associated comp	panies		222,0	84 (3	307,020)	(84,936)	
Statement of comprehensive income							
Share of other comprehensive income (lo	ss) of associate	ed company	-		360,709	860,709	

#### 36. FINANCIAL INSTRUMENTS

#### 36.1 Financial risk management

The Group's financial instruments, as defined under Thai Accounting Standard No.107 "Financial Instruments: Disclosure and Presentations", principally comprise cash and cash equivalents, trade and other receivables, loans, investments, and short-term and long-term loans. The financial risks associated with these financial instruments and how they are managed is described below.

## Credit risk

The Group is exposed to credit risk primarily with respect to trade accounts receivable, loans, notes and other receivable. The Group manages the risk by adopting appropriate credit control policies and procedures and therefore does not expect to incur material financial losses. In addition, the Group does not have high concentrations of credit risk since it has a large customer base. The maximum exposure to credit risk is limited to the carrying amounts of receivables, loans, other receivables and notes receivable as stated in the statement of financial position.



### Interest rate risk

The Group exposures to interest rate risk relate primarily to its cash at banks, bank overdrafts, and long-term borrowings. Most of the Company's financial assets and liabilities bear floating interest rates or fixed interest rates which are close to the market rate.

As December 31, 2021 and 2020, significant financial assets and liabilities classified by type of interest rate are summarised in the table below, with those financial assets and liabilities that carry fixed interest rates further classified based on the maturity date, or the repricing date if this occurs before the maturity date.

_			2021 (Baht)		
		Consolie	dated financial sta	itements	
-	Fixed inter	est rates	Floating	Non-interest	Total
	Within	More than	interest rate	bearing	
	1 year	1 - 5 years			
Financial assets					
Cash and cash equivalents	13,602,095	-	-	122,100,624	135,702,719
Restricted bank deposits and other investments	-	12,971,637		-	12,971,637
Total	13,602,095	12,971,637	-	122,100,624	148,674,356
Financial liabilities					
Overdraft and Short-term loan from					
financial institution	140,000,000	-	-	-	140,000,000
Long-term loans	-	-	303,334,000	-	303,334,000
Lease liabilities	82,069,723	119,305,823			201,375,546
Total	222,069,723	119,305,823	303,334,000		644,709,546
			2020 (Baht)		
		Consoli	idated financial st	atements	
	Fixed inte	rest rates	Floating	Non-interest	Total
	Within	More than	interest rate	bearing	
	1 year	1 - 5 years			
Financial assets					
Cash and cash equivalents	27,257,338	-	-	92,848,041	120,105,379
Restricted bank deposits and other investments		12,952,177			12,952,177
Total	27,257,338	12,952,177	-	92,848,041	133,057,556
Financial liabilities					
Overdraft and Short-term loan from					
financial institution	140,000,000		-	-	140,000,000
Long-term loans	.=	•	322,690,000	-	322,690,000
Lease liabilities	85,040,589	183,173,492	-		268,214,081
Total	225,040,589	183,173,492	322,690,000	-	730,904,081
- 5					8



	2021 (Baht)					
-		Separa	ate financial state	ments		
·-	Fixed inter	est rates	Floating	Non-interest	Total	
-	Within	More than	interest rate	bearing		
	1 year	1 - 5 years				
Financial assets						
Cash and cash equivalents	12,291,576	-	-	20,465,794	32,757,370	
Restricted bank deposits and other investments		12,971,637			12,971,637	
Total	12,291,576	12,971,637		20,465,794	45,729,007	
Financial liabilities						
Overdraft and Short-term loan from						
financial institution	140,000,000	-	-	-	140,000,000	
Long-term loans	× .	-	204,434,000	-	204,434,000	
Lease liabilities	80,523,544	97,031,181	=		177,554,725	
Total	220,523,544	97,031,181	204,434,000		521,988,725	
			2020 (Baht)			
		Separ	rate financial state	ements		
	Fixed inter	rest rates	Floating	Non-interest	Total	
	Within	More than	interest rate	bearing		
	1 year	1 - 5 years				
Financial assets						
Cash and cash equivalents	26,817,150		-	11,227,485	38,044,635	
Restricted bank deposits and other investments		12,952,177			12,952,177	
Total	26,817,150	12,952,177		11,227,485	50,996,812	
Financial liabilities						
Overdraft and Short-term loan from						
financial institution	140,000,000	-	Ā	-	. 140,000,000	
Long-term loans	-	•	253,090,000	-	253,090,000	
Lease liabilities	00 700 600	167 062 450		_	251,753,089	
Lease habilities	83,789,639	167,963,450			231,733,007	

## Interest Rate Swap Transaction Agreement

The Company has the detail of the interest rate swap agreement outstanding as at December 31, 2021 as follow:

	Interest revenue rate swap	Interest expenses rate swap	
Principal amount	agreement (%)	agreement (%)	Termination date
Baht 17.56 million	THBFIX 1M + 1.74	THBFD $3M + 3.85$	June 2022
Baht 96.65 million	THBFIX 6M + 2.56	4.50	August 2025

## Foreign currency risk

The Company's exposure to foreign currency risk arises mainly from trading transactions that are denominated in foreign currencies. The Company seeks to reduce this risk by entering into forward exchange contracts when it considers appropriate. Generally, the forward contracts mature within one year



As at December 31, 2021 and 2020, the Company balances of financial assets and liabilities denominated in foreign currencies are summarized follow:

		Consolidated/Separate financial statements						
					Average exch	ange rate		
	Financi	al assets Financial liabilities		Financial assets Financial liabilities (Baht per		(Baht per foreig	n currency)	
Foreign currency	2021	2020	2021	2020	2021	2020		
	(Thousand)	(Thousand)	(Thousand)	(Thousand)				
USD	-	-	12	3	33.5929	30.2068		
SGD	=	-	7	4	25.0254	22.9540		
GBP	-	-	482	829	45.5492	41.0771		

As at December 31, 2021, the Company has foreign exchange contracts outstanding are summarized follow:

		Cor	solidated/Separate f	inancial stateme	nts
			Contractual ex	change rate	
Foreign			(Baht per forei	gn currency)	_
currency	Bought amount	Sold amount	Bought	Sold	Maturity date
	(Thousand)	(Thousand)			
GBP	306.50	-	44.535 - 45.560	-	January 25, 2022 - April 25, 2022

# 36.2 Fair values of financial instruments

Since the majority of the Company and its subsidiary financial instruments are short-term in nature or carrying interest at rates close to the market interest rates, their fair value is not expected to be materially different from the amounts presented in the statements of financial position as at December 31,2021 and 2020 as follow:

<b>D 6 6 6 1 1 1 1 1 1 1 1 1 1</b>			2021 (E	Baht)			
_	Consc	olidated financial state	ements	Se	parate financial statem	ments	
_	FVPL	Amortized cost	Total	FVPL	Amortized cost	Total	
Financial assets							
Cash and cash equivalents	-	135,702,719	135,702,719	-	32,757,370	32,757,370	
Trade and other current receivables	-	50,221,956	50,221,956	-	45,973,421	45,973,421	
Other current financial assets	-	56,658,729	56,658,729		56,658,729	56,658,729	
Other current assets	-	22,661,128	22,661,128	-	20,860,701	20,860,701	
Restricted bank deposits and other							
investments	-	12,971,637	12,971,637	-	12,971,637	12,971,637	
Other non-current assets	-	9,629,190	9,629,190		7,669,365	7,669,365	
	-	287,845,359	287,845,359		176,891,223	176,891,223	
Financial liabilities							
Bank overdrafts and short-term loans							
from financial institutions	-	140,000,000	140,000,000	-	140,000,000	140,000,000	
Trade and other current payables	-	473,504,505	473,504,505	=	458,658,370	458,658,370	
Other current liabilities		23,664,044	23,664,044	-	21,792,372	21,792,372	
Long-term	*	303,334,000	303,334,000	-	204,434,000	204,434,000	
Lease liabilities	-	201,375,546	201,375,546	-	177,554,725	177,554,725	
Other non-current financial liabilities	2,427,219		2,427,219	2,427,219	-	2,427,219	
Other non-current liabilities	-	11,130,893	11,130,893		5,823,908	5,823,908	
•	2,427, 219	1,153,008,988	1,155,436,207	2,427,219	1,008,263,375	1,010,690,594	
=						-	



	2020 (Baht)					
-	Cons	olidated financial state	ements	Se	ments	
-	FVPL	Amortized cost	Total	FVPL	Amortized cost	Total
Financial assets						
Cash and cash equivalents	•	120,105,379	120,105,379	*	38,044,635	38,044,635
Trade and other current receivables	-	55,736,284	55,736,284	-	50,158,578	50,158,578
Other current financial assets	290,365	118,040,492	118,330,857	290,365	118,040,492	118,330,857
Other current assets	-	28,861,126	28,861,126	1-	26,267,412	26,267,412
Restricted bank deposits and other						
investments	<u> </u>	12,952,177	12,952,177	-	12,952,177	12,952,177
Other non-current assets	-	8,542,079	8,542,079		7,826,921	7,826,921
	290,365	344,237,537	344,527,902	290,365	253,290,215	253,580,580
Financial liabilities						
Bank overdrafts and short-term loans						
from financial institutions	-	140,000,000	140,000,000	-	140,000,000	140,000,000
Trade and other current payables		573,339,713	573,339,713	-	560,410,005	560,410,005
Other current liabilities	-	29,489,308	29,489,308	-	26,352,420	26,352,420
Long-term	-	322,690,000	322,690,000	×	253,090,000	253,090,000
Lease liabilities	-	268,214,081	268,214,081	-	251,753,089	251,753,089
Other current financial liabilities	5,305,170	-	5,305,170	5,305,170	-	5,305,170
Other non-current liabilities	-	10,856,706	10,856,706		6,972,672	6,972,672
	5,305,170	1,344,589,808	1,349,894,978	5,305,170	1,238,578,186	1,243,883,356

## Fair value hierarchy

As at December 31, 2021, the Group had the following assets and liabilities that were measured at fair value using different levels of inputs as follows:-

_	Baht					
	Consolidated financial statements					
_	Level 1	Level 2	Level 3	Total		
Assets measured at fair value						
Property, plant and equipment	-	-	1,539,917,617	1,539,917,617		
		Ва	ht			
_		Separate finance	cial statements			
	Level 1	Level 2	Level 3	Total		
Assets measured at fair value						
Property, plant and equipment	-	-	1,273,582,818	1,273,582,818		

## 37. CAPITAL MANAGEMENT

The primary objective of the Company's capital management is to ensure that it has an appropriate capital structure in order to support its business and maximise shareholders value. As at December 31, 2021 and 2020, the Group's debt-to-equity ratio was 1.26 and 1.37, respectively and the Company's debt-to-equity ratio was 1.17 and 1.34, respectively



# 38. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

Changes in the liabilities arising from financing activities for the years ended December 31, 2021 and 2020 are as follows:

and 2020 are as follows:		_	· ·					
			aht					
			nancial statements					
	Balance as at	Cash flows	Non-cash transaction	Balance as at				
	December 31, 2020	Increase (decrease)*	Increase (decrease)	December 31, 2021				
Short-term loan from financial institution	140,000,000	-	-	140,000,000				
Long-term loans from financial institution	322,690,000	(19,356,000)	-	303,334,000				
Lease liabilities	268,214,081	(66,379,240)	(459,295)	201,375,546				
Total	730,904,081	(85,735,240)	(459,295)	644,709,546				
		I	Baht					
		Consolidated fi	nancial statements					
	Balance as at	Cash flows	Non-cash transaction	Balance as at				
	December 31, 2019	Increase (decrease)*	Increase (decrease)	December 31, 2020				
Overdraft	23,032,754	(23,032,754)		-				
Short-term loan from financial institution	40,000,000	100,000,000		140,000,000				
Long-term loans from financial institution	204,642,000	118,048,000	-	322,690,000				
Lease liabilities	-	(73,542,883)	341,756,964	268,214,081				
Total	267,674,754	121,472,363	341,756,964	730,904,081				
	Baht							
		Separate fin	ancial statements					
	Balance as at	Cash flows	Non-cash transaction	Balance as at				
	December 31, 2020	Increase (decrease)*	Increase (decrease)	December 31, 2021				
Short-term loan from financial institution	140,000,000	-	-	140,000,000				
Long-term loans from financial institution	253,090,000	(48,656,000)	-	204,434,000				
Lease liabilities	251,753,089	(65,459,554)	(8,738,810)	177,554,725				
Total	644,843,089	(114,115,554)	(8,738,810)	521,988,725				
			Baht					
	·	Separate fir	nancial statements					
	Balance as at	Cash flows	Non-cash transaction	Balance as at				
	December 31, 2019	Increase (decrease)*	Increase (decrease)	December 31, 2020				
Overdraft	23,032,754	(23,032,754)	-	·				
Short-term loan from financial institution	40,000,000	100,000,000	-	140,000,000				
Long-term loans from financial institution	148,192,000	104,898,000	-	253,090,000				
Lease liabilities	-	(72,156,751)	323,909,840	251,753,089				
Total	211,224,754	109,708,495	323,909,840	644,843,089				
Total								

<sup>\*</sup> Financing cash flows included net proceed and repayment cash transactions in the statements of cash flows.

# 39. APPROVAL OF FINANCIAL STATEMENTS

These financial statements were authorized for issue by the Board of Directors of the Company on February 25, 2022.